Please join the meeting from your computer, tablet or smartphone:  
https://global.gotomeeting.com/join/168538957

OR Dial in using your phone: 8668994679; Access Code: 168538957#1

NOTE: The meeting—without public comments—is scheduled to last 30 minutes, starting at 5:30 p.m., with adjournment at 6:00 p.m.

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<thead>
<tr>
<th>Time</th>
<th>Form A Page</th>
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<tbody>
<tr>
<td>5:30</td>
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</table>

**CALL TO ORDER**

- Public Comments² ................................................................. 15 5:45
- Information Item(s) ................................................................. 5 5:50

1. Board Strategic & Facilities Planning Committee Follow-up ................................................. 2 5:52


3. * Approval: Resolution No. 06.14.21(01)-13 of the Board of Directors of Palomar Health Establishing a Revision to the Date, Time and Location for the Regular Meetings of the Board Strategic & Facilities Planning Committee for the Remainder of Calendar Year 2021 and January 2022 ................................................................. 5 6:00

- Public Comments² ................................................................ 15 6:30

**ADJOURNMENT**

NOTE: The meeting—without public comments—is scheduled to last 30 minutes, starting at 5:30 p.m., with adjournment at 6:00 p.m.

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² Asterisks indicate anticipated action. Action is not limited to those designated items.

1 New to GoToMeeting? Get the app now and be ready when your first meeting starts: https://global.gotomeeting.com/install/679772541

2 5 minutes allowed per speaker with a cumulative total of 15 minutes per topic. For further details & policy, see Request for Public Comment notices on the Website.
Board Strategic & Facilities Planning Committee Follow-Ups

TO: Board Strategic & Facilities Planning Committee

MEETING DATE: Tuesday, May 25, 2021

FROM: Michael J. Bogert, Chief Financial Officer

Background: At the Board’s request, a list of items on which follow-up information was requested has been compiled, with items remaining on the list until each matter has been finalized. The following item is on today’s agenda:

February 23, 2021

- Ms. Hansen agreed that a simple, high-level overview of what the approval process had been in the past and where each project stood relative to its budget could be provided as part of future presentations regarding construction projects
  - This information has been included in today’s presentation and will be included moving forward

Budget Impact: N/A

Staff Recommendation: Information Only

Committee Questions:

COMMITTEE RECOMMENDATION:

Motion:

Individual Action:

Information:

Required Time:
TO: Board Strategic & Facilities Planning Committee

MEETING DATE: Tuesday, May 25, 2021

FROM: Tanya Howell, Assistant

BY: Michael J. Bogert, Chief Financial Officer

Background: The minutes of the Board Strategic & Facilities Planning Committee meeting held on Tuesday, March 23, 2021, are respectfully submitted for approval (Addendum A).

Budget Impact: N/A

Staff Recommendation: Staff recommends approval of the Tuesday, March 23, 2021, Board Strategic & Facilities Planning Committee minutes.

Committee Questions:

COMMITTEE RECOMMENDATION:

Motion:

Individual Action:

Information:

Required Time:
TO: Board Strategic & Facilities Planning Committee

MEETING DATE: Tuesday, May 25, 2021

FROM: Tanya Howell, Assistant

BY: Michael J. Bogert, Chief Financial Officer

Background: As has been adopted by several of the other Board Committees for Calendar Year 2021, it is recommended that the schedule for the regular meetings for the remainder of calendar year 2021 and for the January 2022 meeting be amended as noted below:

- A change in the meeting rotation, from monthly to bi-monthly, with meetings to be held in odd months

It is further recommended that meetings be held virtually until further guidance regarding the ability to again meet in person is received from the appropriate authorities. The Board Conference Room in Suite 300 of Palomar Health Outpatient Center I, located at 2125 Citracado Parkway in Escondido, has been reserved for when in-person meetings can again occur.

As a procedural matter, the first meeting of the following calendar year has historically been held following the same schedule as the prior calendar year. Therefore, it is further recommended that the first meeting in calendar year 2022 remain as previously scheduled, on Tuesday, January 25, 2022, at 5:30 p.m., with the location to be determined.

The resulting scheduled dates would be:

- Tuesday, July 27, 2021
- Tuesday, September 28, 2021
- Tuesday, November 23, 2021
- Tuesday, January 25, 2022

Resolution No. 06.14.21(01)-13 has been drafted to present the recommended schedule and is attached for the Committee’s review and approval.

Budget Impact: N/A

Staff Recommendation: Meeting schedule as per discussion at meeting and resulting Board Strategic & Facilities Planning Committee approval.

Committee Questions:

COMMITTEE RECOMMENDATION:

Motion:

Individual Action:

Information:

Required Time:
WHEREAS, Palomar Health (the "District") is a local health care district duly organized and existing under The Local Health Care District Law, constituting Division 23 of the Health and Safety Code of the State of California (the "District Act"); and,

WHEREAS, the Board of Directors (the "Board") is required, pursuant to Section 54954 of the California Government Code and Section 5.7.2 of the Palomar Health Bylaws, to pass a resolution adopting the time, place and location of the regular Board meetings; and,

WHEREAS, the Board Finance Committee (the “Committee”) has been counseled by the Board to comply with Section 5.7.2 of the Palomar Health Bylaws when adopting the time, place and location of the regular Committee meetings for the remainder of Calendar Year 2021 and for February 2022;

WHEREAS, the Committee is required, pursuant to Lucidoc Policy 21793: Establishing Board Meeting Dates, to establish by Resolution the regular meetings of the Committee;

NOW, THEREFORE, BE IT RESOLVED by the Committee that the following schedule of regular meetings will apply for the remainder of Calendar Year 2021:

2021 BOARD FINANCE COMMITTEE MEETING SCHEDULE

<table>
<thead>
<tr>
<th>Tuesday</th>
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</table>

NOW, THEREFORE, BE IT FURTHER RESOLVED by the Committee that each meeting will begin at 5:30 p.m. and will be held Virtually until in-person meetings are again authorized; after which the meetings will be held in the Board Conference Room located at 2125 Citracado Parkway, Suite 300, Escondido, California 92029.

NOW, THEREFORE, BE IT FURTHER RESOLVED by the Board of Directors of Palomar Health that the January 2022 meeting of the Board Finance Committee shall be held following the same rotation as the meetings for calendar year 2021:

Tuesday, January 25, 2022, at 5:30 p.m., either virtually or in the Board Conference Room located at 2125 Citracado Parkway, Suite 300, Escondido, California 92029.

PASSED AND ADOPTED at a regular meeting of the Board of Directors of Palomar Health held on June 14, 2021, by the following vote:

AYES: ____________________________
NOES: ____________________________
ABSTAINING: ______________________
ABSENT: __________________________

Dated: June 14, 2021

ATTESTED:

Linda Greer, RN
Chair, Board of Directors

Terry Corrales, RN
Secretary, Board of Directors
TO: Board Strategic & Facilities Planning Committee

MEETING DATE: Tuesday, May 25, 2021

FROM: Michael J. Bogert, Chief Financial Officer

Background: An update on various construction projects within the District will be presented (See Addendum B).

Budget Impact: Varies

Staff Recommendation: Information only

Committee Questions:

Committee Recommendation:

Motion:

Individual Action:

Information:

Required Time:
ADDENDUM A
### BOARD STRATEGIC & FACILITIES PLANNING COMMITTEE

#### MEETING MINUTES

**CALENDAR YEAR 2021**

<table>
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<td>Director Richard Engel, MD – Chair</td>
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<td>Director Jeff Griffith, EMT-P</td>
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<td>Sabiha Pasha, MD, CoS, PMC Escondido</td>
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<td>Edward Gurrola, MD, CoS, PMC Poway</td>
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<td>Kanchan Koirala, MD – Alternate CoS</td>
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<td>Michael Bogert, Chief Financial Officer</td>
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<td>Omar Khawaja, MD, Chief Medical Officer</td>
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<td>Mel Russell, RN, CNO PMC Escondido</td>
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<td>Joyce Volsch, PhD, CNO PMC Poway</td>
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<td>Paul Sas, Chief Administrative Officer</td>
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<td>Geoff Washburn, Chief Human Resources Officer</td>
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<td>Tanya Howell – Committee Assistant</td>
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8
### Notice of Meeting

- The agenda (as Notice of Meeting) was posted on Tuesday, March 16, 2021, at Palomar Health’s Administrative Office, which is consistent with legal requirements. The agenda was also posted that date on the Palomar Health website; and notice of that posting was made via email to the Board and staff.
- A REVISED agenda (as Notice of Meeting) was then posted on Friday, March 19, 2021, at Palomar Health’s Administrative Office, which is consistent with legal requirements. The agenda was also posted that date on the Palomar Health website; and notice of that posting was made via email to the Board and staff.

### Call to Order

- The meeting – held virtually – was called to order at 5:31 p.m. by Chair Richard Engel, MD

### Establishment of Quorum

- Quorum was not established at the beginning of the meeting
- Pursuant to advice of counsel, CLO Kevin DeBruin, the meeting was allowed to commence with the *proviso* that no action (e.g., approval of the minutes) could be taken until a quorum was present
  - *Sabiha Pasha, MD, joined the meeting as this discussion was ending, so there was a quorum present for the approval of the minutes; and Director Griffith joined the meeting a few minutes thereafter*

### Public Comments

- None filed

### Information Items

- None

1. **Board Strategic & Facilities Planning Committee Follow-Up**
   - Ms. Hansen agreed that a simple, high-level overview of what the approval process had been in the past and where each project stood relative to its budget could be provided as part of future construction update presentations
   - Not discussed – to be addressed at the May meeting in the quarterly construction update

2. **Minutes, Board Strategic & Facilities Planning Committee Meeting, Tuesday, February 23, 2021**
   - **MOTION:** By Director Greer, seconded by Chair Engel and carried to approve the Minutes of the Board Strategic & Facilities Planning Committee Meeting, Tuesday, February 23, 2021, as presented.
     - Vote taken by Roll Call:
       - Director Greer – aye; Dr. Pasha– aye; Ms. Hansen – aye; Chair Engel –aye; Absent: Director Griffith & Dr. Engel
   - Forwarded to the April 12, 2021, Board of Directors meeting as information

- No discussion
<table>
<thead>
<tr>
<th>Agenda Item</th>
<th>Conclusion/Action</th>
<th>Follow Up/Responsible Party</th>
<th>Final?</th>
</tr>
</thead>
<tbody>
<tr>
<td>3. <strong>Capital Planning for the FY2022 Budget</strong></td>
<td>Information only</td>
<td>Forwarded to the April 12, 2021, Board of Directors meeting as information</td>
<td>Y</td>
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<tr>
<td>4. <strong>Update on Recent Projects and Moves</strong></td>
<td>Information only</td>
<td>Forwarded to the April 12, 2021, Board of Directors meeting as information</td>
<td>Y</td>
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<td>5. <strong>Financing for Imaging Acquisitions</strong></td>
<td>Information only</td>
<td>Forwarded to the April 12, 2021, Board of Directors meeting as information</td>
<td>Y</td>
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- Chair Engel stated that he appreciated the opportunity to hold the meeting and thanked CFO Michael Bogert for providing a few topics that would update the Committee on the status of a few important matters.
- Mr. Bogert took a few minutes to discuss all of the informational topics, noting that the Administration team had begun their move to PHOC I in late February, and it had been finalized in early March.
- The new Infusion Center will be opening across the hall from Administration in the next few weeks, and the Surgery Center is slated to open in May.
- Management has also been working to consolidate departments on the hospital campus, with others just down the road.
  - There will also be a number of departments consolidating into various spaces at the San Marcos campus.
- The Palomar Health Rehabilitation Institute, the JV with Kindred, is now scheduled to open in May, with the patients from the Rehab unit at the Poway campus to be moved to that facility as its first patients.
- Mr. Bogert also reported that the FY2022 Budget process was underway in typical fashion, and Management would be looking for input at a special Board Budget Workshop.
  - There are two Workshops currently scheduled – one on Wednesday, June 16th, and the other on Monday, June 21st – both at 5:30 p.m. – with a final date/dates to be confirmed once the budget process has been finalized.
- As has been done for the budget in the past, capital planning for equipment is also underway.
  - As the Committee knows, since it has been 9 years since PMC Escondido opened, a large portion of the equipment at that facility is reaching end of life.
    - Management has been able to secure two very relevant pieces of imaging equipment at very favorable rates that will allow preservation of cash without breaching any bond covenants.
- Management will begin the pre-review process with the Board in early June.
**BOARD COMMENTS**

- Chair Engel stated that he appreciated the report and was looking forward to participating in the budget process, and – toward that end – he asked the status of the Excel spreadsheet sent out from Mr. Bogert’s office seeking to coordinate times for each of the Board members to meet with the CFO and the Director of Financial Planning regarding the budget
  - Assistant Tanya Howell informed Chair Engel that she had heard from 4 of the Board members and anticipated hearing from the other 3 by the end of the week, and he thanked her for the information as he was looking forward to seeing the final schedule for those meetings
  - Mrs. Howell further informed the committee that the plan (as has been followed in prior years) was for each individual Board member to meet with CFO Bogert and Melissa Wallace, Director of Financial Planning, to aid their review of the background information on the budget that they needed in order to make an educated decision at the Budget Workshop
  - The Financial Planning team anticipates having the binders out by June 1st, and Mrs. Howell will be in contact with each Board member prior to that date regarding delivery options for each of their binders
- Chair Engel asked Directors Greer and Griffith if they had any questions or comments
- Director Greer stated that she would appreciate receiving more information at an upcoming meeting regarding the accreditation and housing of the Forensic Health Services (FHS) program, as she had recently participated in the recent inspection for approval and accreditation of that program, and whether the program was going to remain in its current location or move elsewhere was a topic of those conversations
  - Director Griffith commented that the FHS program prefers to be located away from the main hospital’s facilities in a more private area, and Director Greer agreed, but was concerned that the program’s space wasn’t large enough for current capacity, and the location in which it was located didn’t offer room for expansion
  - Ms. Hansen stated that Management had been working with the County on the One Safe Place initiative, which will not only provide a new home for the FHS program – which will be the anchor within that facility – but will also provide all the wraparound social programs and services needed by the clients of the FHS program
    - The initiative had been approved by the County, all involved were working through the timeline, and the location will be in San Marcos, which will provide the FHS program with some expansion opportunities

**PUBLIC COMMENTS**

- None filed

**ADJOURNMENT**

The meeting was adjourned by Chair Engel at 5:46 p.m.

**SIGNATURES:**

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<tr>
<th>COMMITTEE CHAIR</th>
<th>COMMITTEE ASSISTANT</th>
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<tr>
<td>RICHARD C. ENGEL, MD</td>
<td>TANYA HOWELL</td>
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Strategic & Facilities Planning Committee

May 25, 2021

Diane Hansen
Chief Executive Officer

Paul Sas
Chief Administrative Officer
Poway – Projects Completed in FY2021
Poway – Projects Completed

Poway Infrastructure Upgrades

• Food & Nutrition HVAC repair – 3rd floor (March 2021)
• Birth Center HVAC repair – 3rd floor (March 2021)
Poway – Projects in Progress
Poway – Projects In Progress

• DAS internet service upgrade (June 2021)
• CT Replacement (contingent on UPS building – 2/1/2022)
• OR/HVAC Replacement – OSHPD extension to 12/1/2021
• Palomar Outpatient Pavilion – Outpatient Imaging Center
  - MRI
  - CT
  - Ultrasound (2 ea)
  - R&F room
  - C-Arm
• Palomar Outpatient Pavilion – Ambulatory Surgery Center
  - 5 OR suites with a projected cost of $6M
  - Projected revenue – $11M
  - Total Expenses – $7.6M
  - Estimated Net Earnings – $3.9M
• ED Lobby Expansion – $425K in Foundation funds and $300K additional needed to add HVAC for air exchange on the roof – 12/1/2021
Poway – Projects In Progress

- POP Elevator Expansion – currently in design – will support new Outpatient Imaging Center and Ambulatory Surgery Center which are also in design
• System Signage Project – replace signage on Poway and POP towers – currently in design
Poway – Projects In Progress

• UPS Building – future site to support CT installation and other new imaging equipment
  - Only one bidder, project was rebid (end of May results)
Poway – Projects In Progress

- Poway Lobby expansion – potential donor opportunity for FY 2022
Escondido – Projects Completed in FY2021
Escondido – Projects Completed in FY2021

PH Outpatient Center 1
• Exterior signage
• Time Share
• Urgent Care
• Foundation
• Administration
• Infusion
• Perinatology
• ARCH Pulmonary
• ARCH Internal Medicine
• Lab Blood Draw Station

Escondido
• Palomar Health Rehab Institute
• SmartMarket Escondido Café
• ED CT (CDPH approval 5/14)
• SMACC Renovation
Escondido – Projects in Progress
Palomar Health Outpatient Center II

- Currently in Design
  - 1st floor – Ambulatory Surgery Center, Wound Care, Cardiac Rehab
  - 2nd floor – Orthopedics, Cardiology
  - 3rd floor – SD Vascular, Outpatient Rehab & Physician offices
PMCE – Cath Lab Upgrade

- OSHPD approved – completion delayed until June 2021 due to manufacturer delivery issues with Philips
- Escondido campus will have the ability to expand service to Interventional Radiology, Vascular, Neuro and Oncology

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<th>EQUIPMENT</th>
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<td>1693LBS (REUSE EXISTING ANCHOR BOLTS)</td>
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<td>603LBS</td>
<td>563LBS (TRACK &amp; SUPPORTS TO BE REUSED)</td>
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All other power, lighting, fire alarm, nurse call system will remain.
Escondido – Projects in Progress

PMCE NICU Expansion 8th floor

- Expansion from 4 bassinets to 11 bassinets
- OSHPD approved
- Construction begins in June (BSD Builders - $950K)

OB Emergency Department

- Will occupy the current NICU space
- In Design to accommodate 2 ED rooms when NICU relocates
- Currently operating in our ED department
Escondido Campus – Conference Center

- Conference center/physician sleep space is OSHPD approved
- Construction to start in June (Swinerton builders - $2.6M)
PMCE 9th floor Peds buildout

- Expecting OSHPD response June 2021
- Project scope was reduced from 24 beds to 12 pediatric beds
- Grey area will be shelled space for future use
- Design ensures the least amount of disruption when we’re ready to complete the buildout of the entire unit
2140 Enterprise Warehouse Project

- General contractor bids were received 10/23/2020
- Construction start – 12/1/2020
- Construction completion – 5/31/2021
- Future home for HR, Quality, Marketing, Education
Parking Structure

- Design, soil testing and update of construction cost estimates complete; design complete December 2020
- Bond funding secured January 2021 – construction begins June 2021
Escondido Tower Signage

- Scheduled completion in July 2021
Escondido – Projects in Progress

Downtown Closure

• All clinical services are out of Downtown location
• Campus is currently being utilized for Infusion services
• Campus is being prepped for sale 6/23/2021
• Key project updates will be provided to the Board of Directors quarterly, with other updates more frequently as situations change.