PLEASE NOTE:
Participation will be virtual pursuant to Board Resolution No. 01.10.22(03)-03
Please join the meeting from your computer, tablet or smartphone:
https://global.gotomeeting.com/join/168538957
OR Dial in using your phone: 866.899.4679; Access Code: 168538957#1

TUESDAY, JULY 26, 2022
3:00 p.m. Meeting

CALL TO ORDER & ESTABLISHMENT OF QUORUM................................................................. 3:00
☐ Public Comments2 .................................................................................................................. 3:30
1. Board Strategic & Facilities Planning Committee Follow-ups ........................................... 3:35
2. * Approval: Minutes of the Board Strategic & Facilities Planning Committee Meeting – Tuesday, March 29, 2022 (To be presented at the meeting) ................................................................. 3:40
4. Review: Construction Update (ADD B – Ppxx-xx) ......................................................................................... 4:00
5. Focus of the Strategic & Facilities Planning Committee .................................................. 4:10

ADJOURNMENT.......................................................................................................................... 4:10

NOTE: The open session of the meeting—without public comments—is scheduled to last 40 minutes, starting at 3:00 p.m., with adjournment at 3:40 p.m.

<table>
<thead>
<tr>
<th>Board Strategic &amp; Facilities Planning Committee – Voting Members</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mike Pacheco, Director – Chair</td>
</tr>
<tr>
<td>Diane Hansen, President &amp; CEO</td>
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<tr>
<td>Palomar Medical Center Escondido</td>
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</tbody>
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<tr>
<th>Board Strategic &amp; Facilities Planning Committee – Alternate Voting Members</th>
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<tbody>
<tr>
<td>Laurie Edwards-Tate, MD – BoD Alternate</td>
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<tr>
<td>CoS Alternate – Palomar Medical Center Escondido</td>
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</tbody>
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<tr>
<th>Board Strategic &amp; Facilities Planning Committee – Non-Voting Members</th>
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<tbody>
<tr>
<td>Hubert U. King, CFO</td>
</tr>
<tr>
<td>Mel Russell, RN, CNE</td>
</tr>
<tr>
<td>Kristin Gaspar, VP Philanthropy</td>
</tr>
</tbody>
</table>

* Asterisks indicate anticipated action. Action is not limited to those designated items.
1 New to GoToMeeting? Get the app now and be ready when your first meeting starts: https://global.gotomeeting.com/install/679772541
2 3 minutes allowed per speaker with a cumulative total of 30 minutes. For further details & policy, see Page 1A.
Meeting will begin at 3:30 p.m.

Request for Public Comments

If you would like to make a public comment, please submit a request by doing the following:

• Enter your name and “Public Comment” in the chat function once the meeting opens

Those who submit a request will be called on during the Public Comments section and given 3 minutes to speak

Public Comments Process

Pursuant to the Brown Act, the Board of Directors and Board Committees can only take action on items listed on the posted agenda. To ensure comments from the public can be made, there is a 30-minute public comments period at the beginning of the meeting. Each speaker who has requested to make a comment is granted three (3) minutes to speak. The public comment period is an opportunity to address the Board of Directors or a specific Board Committee on agenda items or items of general interest within the subject matter jurisdiction of Palomar Health.
Board Strategic & Facilities Planning Committee Follow-Ups

TO: Board Strategic & Facilities Planning Committee

MEETING DATE: Tuesday, July 26, 2022

FROM: Hubert U. King, Chief Financial Officer

Background: At the Board’s request, a list of items on which follow-up information was requested has been compiled, with items remaining on the list until each matter has been finalized.

March 29, 2022

- Director Griffith received an email from a constituent, complimenting the new landscaping, and he will forward a copy to the other Committee members
- Mr. Mills will provide an update regarding plans for renovations to the back deck at PMC Poway, as that project was so early in the initial planning stages at the March meeting that it had not yet been included in his construction presentation

Budget Impact: N/A

Staff Recommendation: Information Only

Committee Questions:

COMMITTEE RECOMMENDATION:

Motion:

Individual Action:

Information:

Required Time:
Minutes
Strategic & Facilities Planning Committee Meeting
Tuesday, March 29, 2022

TO: Board Strategic & Facilities Planning Committee

MEETING DATE: Tuesday, July 26, 2022

FROM: Tanya Howell, Assistant

BY: Hubert U. King, Chief Financial Officer

Background: The minutes of the Board Strategic & Facilities Planning Committee meeting held on Tuesday, March 29, 2022, were not yet final at the time of posting. Should they be completed prior to the meeting, they will be submitted at that time for approval.

Budget Impact: N/A

Staff Recommendation: To be provided at the meeting.

Committee Questions:

COMMITTEE RECOMMENDATION:

Motion:

Individual Action:

Information:

Required Time:
Review of Board Finance Strategic & Facilities Planning Committee Bylaws

TO: Board Strategic & Facilities Planning Committee

MEETING DATE: Tuesday, July 26, 2022

FROM: Hubert U. King, Chief Financial Officer

Background: Annually or as edits are needed, the Board Strategic & Facilities Planning Committee reviews the Bylaws of Palomar Health as they relate to the Committee and recommends any necessary revisions.

The following revisions to §VIII.B.5.c. Non-Voting Membership are being recommended:

• Following the retirement of the Chief Operations Officer, that the position title of Chief Operations Officer be removed;
• That the position title of Vice President Facilities and Construction be added.

Those edits – provided in both redline and clean versions – may be viewed in Addendum A.

Budget Impact: None

Staff Recommendation: Approval

Committee Questions:

COMMITTEE RECOMMENDATION:

Motion:

Individual Action:

Information:

Required Time:
District Construction Projects

TO: Board Strategic & Facilities Planning Committee

MEETING DATE: Tuesday, July 26, 2022

FROM: Hubert U. King, Chief Financial Officer

Background: An update on various construction projects within the District will be presented (See Addendum B).

Budget Impact: Varies

Staff Recommendation: Information only

Committee Questions:

**COMMITTEE RECOMMENDATION:**

Motion:

Individual Action:

Information:

Required Time:
ADDENDUM A
VIII. Article VIII: Board Committees

B. Standing Committees. There will be the following standing committees of the Board: Finance; Governance; Audit and Compliance; Human Resources; Strategic and Facilities; Community Relations; and Quality Review. All recommendations must be ratified by the Board prior to any action taken.

5. Strategic and Facilities Planning Committee.
   a. Voting Membership. The Committee will consist of six voting members: Three Members of the Board, the President and Chief Executive Officer, and the Chief of Staff from each hospital.
   b. Role of Alternate(s).
      i. There will be three alternate Committee members.
      ii. One alternate will be a member of the Board, also appointed by the Chair of the Board, who must attend Committee meetings when serving as an alternate for an absent voting Board Committee member; however, if the Board Member first alternate is also not available, another Board Member may attend as a voting member with Board Chair approval. An alternate enjoys voting rights only in the absence of a voting Board Committee member. Unless a Board member alternate enjoys voting rights, they may attend the meeting only as an observer.
      iii. The second and third alternate Committee Members will be the Chiefs of Staff-Elect from each hospital, who will attend Committee meetings and enjoy voting rights on the Committee only when serving as an alternate for their respective Chief of Staff.
   c. Non-Voting Membership. The Chief Financial Officer, the Chief Operations Officer, the Chief Medical Officer, the Chief Nursing Executive, the Chief Administrative Officer, the Chief Legal Officer, the Chief Human Resources Officer, the Vice President Philanthropy, the Vice President Facilities and Construction, the Senior Director of Managed Care and Business Development, and a board member of the Palomar Health Foundation, recommended by the Foundation and approved by the Committee Chair are non-voting members. As needed, other appropriate relevant staff in facilities, planning, and compliance may be requested to attend to facilitate the work of the Committee.
   d. Duties. The duties of the Committee include but are not limited to:
      i. Regarding the Strategic Function: Review, assess and establish that the mission and vision of the Board are implemented in an effective and meaningful manner through the establishment and implementation of plans and programs that enhance the well-being of the citizens of the District.
      ii. Regarding the Facilities Function: Provide oversight for the development, expansion, modernization and replacement of the District’s facilities and
grounds to promote the physical life of the assets belonging to the District and to ensure the safety and well-being of those working in and being served in the facilities and on the grounds.

iii. The specific duties of the Committee will be established by separate Committee Charter, as recommended by the Committee from time-to-time and as approved by the Board.
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Strategic & Facilities Planning Committee

July 26, 2022

Diane Hansen
Chief Executive Officer

Michael Mills
VP Facilities and Construction Mgt.
Poway – Projects Completed

• **System Signage Project** – Replace signage on POP Tower
Poway – Projects Completed

- CT Renovation – Fully licensed
Poway – Projects in Progress
Poway – Projects In Progress

• OR/HVAC Replacement
  - OSHPD Approved - Out to Bid August 2022

• Palomar Outpatient Pavilion – Outpatient Imaging Center
  - Schematic Design - Due 7/30/2022
  - Contractor secured to work with design team

• Palomar Outpatient Pavilion – Ambulatory Surgery Center
  - Construction in progress - Completion Date 7/30/2022
  - 5 OR suites
Poway – Projects In Progress

• POP ASC
Poway – Projects In Progress

- POP ASC
Poway – Projects In Progress

• POP Imaging Suite
• OB Renovation 5th floor
• Approved by OSHPD
• Out to bid July 2022
- **ED Lobby Expansion**
  General Contractor secured. Start in October 2022
• **POP Elevator Expansion**
  General Contractor secured. Start in August 2022
Poway – Projects In Progress

- **UPS Building**
  Future site to support CT installation and new imaging equipment
Poway – Projects In Progress

- Poway Main Lobby expansion
- General Contractor secured
- Schedule pending
• Poway Campus Landscaping
Escondido – Projects Completed in FY2022

• 2140 Enterprise Warehouse
  Skills Lab pictured

• Cath Lab Upgrade
  Expanded services to:
  - Interventional Radiology
  - Vascular
  - Neuro
  - Oncology
Escondido – Projects Completed in FY2022

• Emergency CT Replacement
  - Ultra-high resolution
  - Patient focus – high image quality – low dose
  - Personalized dose across a wide patient population
Escondido – Projects Completed in FY2022

SMACC Renovation

• Homecare move from Valley Parkway

• Finance & Payroll move from Valley Parkway
Escondido – Projects Completed in FY2022

• Exterior Signage – Palomar Health Outpatient Center II

• Exterior Signage – Palomar Health Outpatient Center II Trellis
Escondido – Projects Completed in FY2022

- Exterior Signage – Escondido Tower
Escondido – Projects Completed in FY2022

Green Roof Landscape Renovation

**Before**

**After planting**
Escondido – Projects in Progress

Palomar Health Outpatient Center II

- 1st floor – Ambulatory Surgery Center, Wound Care, Cardiac Rehab
- 2nd floor – Orthopedics, Cardiology
- 3rd floor – SD Vascular, Outpatient Rehab & Physician offices
Escondido – Projects in Progress

Palomar Health Outpatient Center II
Escondido – Projects in Progress

Palomar Health Outpatient Center II
Palomar Health Outpatient Center II
Escondido – Projects in Progress

Palomar Health Outpatient Center III

- Currently in Design
Escondido – Projects in Progress

PMCE NICU Expansion 8th flr
- Expansion from 4 to 11 bassinets
- Construction is complete
- Currently in CDPH for licensing

OB Emergency Department
- Will occupy the current NICU space
- In design to accommodate 6 OB ED rooms when NICU relocates
Escondido – Projects in Progress

- Escondido Shelled CT Replacement (Siemens illustration)
Escondido Campus – Lab Automated Line (Siemens) – in OSHPD

- General Contractor secured
- Completion December 2022
Escondido – Projects in Progress

Escondido Campus Conference Center

• Conference Center/Physician Sleep Space - Completion 9/1/2022

• In Construction (Swinerton Builders - $2.6M)
Escondido – Projects in Progress

Escondido Campus Conference Center
PMCE 9th floor Peds buildout

- Received OSHPD approval December 2021
- Project scope was reduced from 24 beds to 12 pediatric beds
- Grey area will be shelled space for future use
- Design ensures the least amount of disruption when we’re ready to complete the buildout of the entire unit
- Currently out to bid
Exterior Lighting
• Completion August 2022
Escondido – Projects in Progress

• Exterior Signage – Palomar Health Outpatient Center II
Parking Structure

- Completion October 2022
Parking Structure

• Completion October 2022
Next Steps/Future Updates

• Key project updates will be provided to the Board of Directors quarterly, with other updates more frequently as situations change.