

Meeting Minutes

BOARD STRATEGIC & FACILITIES PLANNING COMMITTEE

CALENDAR YEAR 2023



[P = Present V = Virtual E = Excused A = Absent G = Guest]

ATTENDANCE ROSTER						
MEMBERS	MEETING DATES:					
	1/31/23	3/28/23	5/30/23			
DIRECTOR MIKE PACHECO – CHAIR	P	P	P			
DIRECTOR LAURA BARRY	P	P	P			
DIRECTOR JEFF GRIFFITH, EMT-P	P	P	P			
DIANE HANSEN, PRESIDENT & CEO	P	V	P			
KANCHAN KOIRALA, MD, CoS, PMC ESCONDIDO	V	V	P			
SAM FILICIOTTO, MD, CoS, PMC POWAY	V	V	V/P*			
<i>DIRECTOR LAURIE EDWARDS-TATE, MS – ALTERNATE</i>						
<i>ANDREW NGUYEN, MD – ALTERNATE CoS PMC ESCONDIDO</i>						
<i>MARK GOLDSWORTHY, MD – ALTERNATE CoS PMC POWAY</i>						
STAFF ATTENDEES						
HUGH KING, CHIEF FINANCIAL OFFICER	P	P	P			
RYAN OLSEN, CHIEF OPERATIONS OFFICER	P	V	E			
OMAR KHAWAJA, MD, CHIEF MEDICAL OFFICER	P	V	P			
MEL RUSSELL, RN, CHIEF NURSE EXECUTIVE	P	V	V			
JULIE PURSELL, CHIEF HUMAN RESOURCES OFFICER	V	E	E			
KEVIN DEBRUIN, CHIEF LEGAL OFFICER	V	V	V			
MIKE MILLS, VP FACILITIES & CONSTRUCTION	E	V	V			
KRISTIN GASPAS, VP PHILANTHROPY	V	V	E			
KIRK EFFINGER, FOUNDATION BOARD	E	E	E			
CONNIE WONG, SENIOR DIRECTOR OF MANAGED CARE & BUSINESS DEVELOPMENT	V	E	V			
TANYA HOWELL – COMMITTEE ASSISTANT	P	P	P			
INVITED GUESTS	SEE TEXT OF MINUTES FOR NAMES OF INVITED GUESTS					

BOARD STRATEGIC & FACILITIES PLANNING COMMITTEE – MEETING MINUTES – TUESDAY, MAY 30, 2023

• AGENDA ITEM	CONCLUSION/ACTION	FOLLOW UP/RESPONSIBLE PARTY	FINAL?
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• DISCUSSION

<p>3. SERVICE LINE UPDATE – NEUROLOGY</p>	<p><i>Information Only</i></p>	<p>Forwarded to the June 12, 2023, Board of Directors meeting as information</p> <ul style="list-style-type: none"> There is no way to encapsulate the entire presentation for Director Pacheco; however, since the presentation will be in the Board packet, Dr. Khawaja/Mr. Cohen can provide a few bullet points for him to discuss at the Board meeting 	<p>N</p>
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- Utilizing the presentation included in the agenda packet, Omar Khawaja, MD, CMO, and Brian Cohen, Senior Director of Service Lines, presented an informational update on the Neurology Service Line
 - Dr. Khawaja stated that they were going to be discussing a couple of service lines that were very well-aligned within the health system, with direct contracts with Palomar Health Medical Group (PHMG), which was the way Management had been expanding the system’s footprint
 - There were very few where the physicians sat on their own, and he could only think of 3 that were not aligned in this manner
- The Neurology group we utilize covers North County for Scripps, Tri-City and Palomar, and they do a little bit of work at Sharp and UCSD
 - The currently run our Stroke program and the EMU, and there is a potential for collaborations in the future via the infusion center
- Dealing with Stroke patients was something that Palomar has done very well
 - There were 3 certifications, with the highest level being Comprehensive, the main benefit of which was marketing the program, something Palomar was already doing as a Primary Stroke Center
 - The next highest certification that could be achieved was as a Thrombectomy-Capable Stroke Center, and Thrombectomy was a procedure that was already being performed
 - To clear a clot, there were two basic procedures: either the use of medications or by the Interventional Radiologist (IR) or Neurosurgeon actually grabbing the clot and pulling it out of the brain
 - The Neurosurgeons trained in Thrombectomy were on 24/7 call, available for any patient coming in, with the ability to either divert the patient to the IR or tell the team on site to give the patient the medication instead
 - The window for use of the drug was about 3 hours; and the window for a Thrombectomy was 6 to 24 hours
 - In response to a question from Chair Pacheco, Dr. Khawaja stated that the on-call Neurosurgeons would take the phone call on their way to the hospital, following a protocol developed with the aid of the ED physicians, and having them on site 24/7 wasn’t a viable alternative
- Page 20 highlighted the number of cases treated over the course of 2022
- Page 21 detailed how the program compared to national benchmarks, which was part of the credentialing process
- Pages 22-23 highlighted the program’s Performance Improvement Projects from 2022 to the present
 - VIZ AI was a software package that could look at the CT results to confirm whether the patient was a candidate for Thrombectomy, sending an alert at the time of the read, thereby shortening the time from review to procedure
 - All other targets were achieved or exceeded
- Pages 24-25 detailed the new Epilepsy Monitoring Unit (EMU) service line

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• DISCUSSION			
<ul style="list-style-type: none"> ○ There were 2 physicians who did epilepsy monitoring on epilepsy patients <ul style="list-style-type: none"> – Following a planned hospitalization, the patient would be taken off their epilepsy medications, at which point it would be discovered that they no longer needed that medication or the patient would have a seizure requiring medical intervention <ul style="list-style-type: none"> ▪ A good percentage of the patients no longer needed the medications or needed lesser dosages, which was good for them as most of the medications had side effects – Bottom line was that the EMU provided a pathway through which the physician could map a pathway toward the best medications or procedures for each patient going forward; the District had made a fairly large investment in equipment for the very high acuity clinic; and it was a financially advantageous program that was anticipated to provide a ROI in about 6 months 			
4. CONSTRUCTION UPDATE	<i>Information Only</i>	Forwarded to the June 12, 2023, Board of Directors meeting as information	N
<ul style="list-style-type: none"> • Utilizing the presentation included in the agenda packet, Mike Mills, VP of Facilities & Construction, presented an informational update on the status of construction projects throughout the district, touching on the highlights • POWAY PROJECTS IN PROGRESS (PAGES 30-36) <ul style="list-style-type: none"> ○ Designs for the Imaging Suite in the POP were anticipated to be complete by October ○ The Main Lobby Expansion was going well, with vending machines due to be installed in the next few days ○ The ED Lobby Expansion was comprised of 3 phases, with the first scheduled for completion in August, and the final two scheduled by the end of the year ○ The UPS Building had a planned completion date of September ○ An employee survey related to the Cafeteria refresh had been completed in June, following which the designs had been completed • ESCONDIDO PROJECTS IN PROGRESS (PAGES 37-49) <ul style="list-style-type: none"> ○ PHOC III (FKA MOB2) – The space for all services had been completed, except for the Ambulatory Surgery Center, which was 95% complete and was anticipated to be completed by the end of the month <ul style="list-style-type: none"> – Certificates of occupancy had been received on all other spaces, and Outpatient Rehab was open and seeing patients <ul style="list-style-type: none"> ▪ Chair Pacheco commented that he had been one of those patients ○ PHOC II was still in the design phase, with the construction team talking to potential end users to determine the best use of space ○ The Lab Automated Line had been completed and was in use ○ The 9th Floor Build Out had an anticipated completion date of June 2024 and it would house 24 Med/Surg/Tele beds ○ 10th & 11th Floor Build Outs <ul style="list-style-type: none"> – Architects had been procured to develop the designs – Demolition contractors had been procured to remove the temporary ductwork and air handlers that had been installed for the COVID/FEMA build-out ○ The team was in the process of drafting RFPs for the General Contractors 			

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• DISCUSSION

- The Parking Structure's pay system was scheduled to go live the following Monday, at which time the ROI would begin

ADJOURNMENT The meeting was adjourned by Chair Pacheco at 3:50 p.m.

SIGNATURES:

COMMITTEE CHAIR



MIKE PACHECO

COMMITTEE ASSISTANT



TANYA HOWELL