

Posted  
Thursday  
September 21 2023

BOARD STRATEGIC & FACILITIES PLANNING  
COMMITTEE MEETING



Agenda

TUESDAY, SEPTEMBER 26, 2023  
2:00 p.m. Meeting

PLEASE SEE PAGE 2 FOR MEETING LOCATION OPTIONS

	<u>Time</u>	<u>Form A Page</u>	<u>Target</u>
<i>PLEASE TURN OFF CELL PHONES OR SET THEM TO SILENT MODE UPON ENTERING THE MEETING ROOM</i>			
CALL TO ORDER & ESTABLISHMENT OF QUORUM .....			2:00
❖ Public Comments <sup>1</sup> .....	30		2:30
1. Board Strategic & Facilities Planning Committee Follow-up.....	2	4	2:32
2. * Review/Approval: Minutes of the Board Strategic & Facilities Planning Committee Meeting – Tuesday, May 30, 2023 (ADD A – Pp8-13) .....	3	5	2:35
3. Review: Service Line Update – Palomar Behavioral Health Institute (ADD B – Pp14 24) .....	10	6	2:55
4. Review: Construction Update (ADD C– Pp25 43).....	10	7	2:45
ADJOURNMENT .....			2:55

NOTE: The meeting—without public comments—is scheduled to last 25 minutes, starting at 2:00 p.m., with adjournment at 2:55 p.m.

<b>Board Strategic &amp; Facilities Planning Committee – Voting Members</b>			
Mike Pacheco, Director – Chair	Laura Barry – Director	Jeff Griffith, EMT-P – Director	
Diane Hansen, President & CEO	Kanchan Koirala, MD, CoS Palomar Medical Center Escondido	Sam Filiciotto, MD, CoS Palomar Medical Center Poway	
<b>Board Strategic &amp; Facilities Planning Committee – Alternate Voting Members</b>			
Laurie Edwards-Tate, MS – BoD Alternate	Andrew Nguyen, MD, CoS-Elect CoS Alternate – Palomar Medical Center Escondido	Mark Goldsworthy, MD – CoS-Elect CoS Alternate – Palomar Medical Center Poway	
<b>Board Strategic &amp; Facilities Planning Committee – Non-Voting Members</b>			
Hugh King, CFO	Ryan Olsen, COO	Omar Khawaja, MD, CMO	
Mel Russell, RN, CNE	Julie Pursell, CHRO	Kevin DeBruin, CLO	
Mike Mills, VP Facilities & Construction	Kristin Gaspar, VP Philanthropy	Kirk Effinger, Palomar Health Foundation Board Member	Connie Wong, Senior Director of Managed Care & Business Development

\* Asterisks indicate anticipated action. Action is not limited to those designated items.

<sup>1</sup> SEE PAGE 3

## Board Strategic & Facilities Planning Committee Location Options

- The Linda Greer Conference Room, 2125 Citracado Parkway, Suite 300, Escondido, CA 92029
    - Committee members who are elected members of the Board of Directors will attend at this location, unless otherwise noticed below
    - Elected members of the Board of Directors who are not members of the Committee and wish only to observe, non-Board member attendees, and members of the public may also attend at this location
  - Join on your computer, mobile app or room device:  
[Click here to join the meeting](#) | Meeting ID: 275 718 817 308 Passcode: rn2DvB
- OR**
- Dial in using your phone (*audio only*):  
929.352.2216 | Phone Conference ID: 248587169#
    - Elected members of the Board of Directors who are not members of the Committee and wish only to observe, non-Board member attendees, and members of the public may attend the meeting virtually utilizing the above options
  - 744 Beacon Place, Escondido, CA 92025
    - An elected member of the Board of Directors will be attending the meeting virtually from this location



DocID: 21790  
 Revision: 9  
 Status: Official

**Source:**  
 Administrative  
 Board of Directors

**Applies to Facilities:**  
 All Palomar Health Facilities

**Applies to Departments:**  
 Board of Directors

## Policy: Public Comments and Attendance at Public Board Meetings

### **I. PURPOSE:**

A. It is the intention of the Palomar Health Board of Directors to hear public comment about any topic that is under its jurisdiction. This policy is intended to provide guidelines in the interest of conducting orderly, open public meetings while ensuring that the public is afforded ample opportunity to attend and to address the board at any meetings of the whole board or board committees.

### **II. DEFINITIONS:**

A. None defined.

### **III. TEXT / STANDARDS OF PRACTICE:**

- A. There will be one-time period allotted for public comment at the start of the public meeting. Should the chair determine that further public comment is required during a public meeting, the chair can call for such additional public comment immediately prior to the adjournment of the public meeting. Members of the public who wish to address the Board are asked to complete a [Request for Public Comment form](#) and submit to the Board Assistant prior to or during the meeting. The information requested shall be limited to name, address, phone number and subject, however, the requesting public member shall submit the requested information voluntarily. It will not be a condition of speaking.
- B. Should Board action be requested, it is encouraged that the public requestor include the request on the *Request for Public Comment* as well. Any member of the public who is speaking is encouraged to submit written copies of the presentation. C. The subject matter of any speaker must be germane to Palomar Health's jurisdiction.
- D. Based solely on the number of speaking requests, the Board will set the time allowed for each speaker prior to the public sections of the meeting, but usually will not exceed 3 minutes per speaker, with a cumulative total of thirty minutes.
- E. Questions or comments will be entertained during the "Public Comments" section on the agenda. All public comments will be limited to the designated times, including at all board meetings, committee meetings and board workshops.
- F. All voting and non-voting members of a Board committee will be seated at the table. Name placards will be created as placeholders for those seats for Board members, committee members, staff, and scribes. Any other attendees, staff or public, are welcome to sit at seats that do not have name placards, as well as on any other chairs in the room. For Palomar Health Board meetings, members of the public will sit in a seating area designated for the public.
- G. In the event of a disturbance that is sufficient to impede the proceedings, all persons may be excluded with the exception of newspaper personnel who were not involved in the disturbance in question.
- H. The public shall be afforded those rights listed below (Government Code Section 54953 and 54954).
  - 1. To receive appropriate notice of meetings;
  - 2. To attend with no pre-conditions to attendance;
  - 3. To testify within reasonable limits prior to ordering consideration of the subject in question;
  - 4. To know the result of any ballots cast;
  - 5. To broadcast or record proceedings (conditional on lack of disruption to meeting);
  - 6. To review recordings of meetings within thirty days of recording; minutes to be Board approved before release;
  - 7. To publicly criticize Palomar Health or the Board; and
  - 8. To review without delay agendas of all public meetings and any other writings distributed at the meeting. I. This policy will be reviewed and updated as required or at least every three years.

### **IV. ADDENDUM:**

Original Document Date: 2/94  
 Reviewed: 8/95; 1/99; 9/05  
 Revision Number: 1 Dated: 9/20/05

**Source Administrator** Hernandez, Lisa

**Document Owner** DeBruin, Kevin

**Collaborators:** Carla Albright, Deanna Peterson, Deborah Hollick, Douglas Moir, Jami Piearson, Jeffrey Griffith, Julie H Avila, Kelly Wells, Laurie Edwards-Tate, Megan Strole, Nancy Calabria, Nanette Irwin, Richard Engel, Sally Valle, Tanya L Howell, Thomas Kumura

**Reviewers**

**Approvals**

**- Committees:** ( 10/12/2022 ) Policies & Procedures

**- Signers:** Kevin DeBruin

**Original Effective Date** Kevin DeBruin, Chief Legal Officer ( 10/25/2022 09:21AM PST )

**Revised Reviewed** [09/20/2005 Rev. 1], [03/13/2009 Rev. 2], [04/14/2012 Rev. 3], [05/01/2014 Rev. 4], [02/03/2017 Rev. 5], [04/22/2019 Rev. 6], [07/10/2019 Rev. 7], [12/02/2021 Rev. 8], [10/25/2022 Rev. 9]

**Next Review Date** 10/24/2025

**Attachments:**

**(REFERENCED BY** [Public Comment Form](#)

Paper copies of this document may not be current and should not be relied on for official purposes. The current version is in Lucidoc at

## Board Strategic & Facilities Planning Committee Follow-Up

**TO:** Board Strategic & Facilities Planning Committee

**MEETING DATE:** Tuesday, September 26, 2023

**FROM:** Hubert U. King, Chief Financial Officer

**Background:** At the Board’s request, a list of items on which follow-up information was requested has been compiled, with items remaining on the list until each matter has been finalized.

**June 30, 2023**

- Dr. Khawaja and Brian Cohen were asked to provide a brief synopsis to Chair Pacheco for his use at the upcoming Board meeting as part of his Committee follow-up
  - That request was overlooked, and the materials were not provided; however, at the Board meeting, Chair Pacheco commented that the report to the Board was included in the Meeting Summary

**Budget Impact:** N/A

**Staff Recommendation:** *Information Only*

**Committee Questions:**

<p><b>COMMITTEE RECOMMENDATION:</b></p> <p><b>Motion:</b></p> <p><b>Individual Action:</b></p> <p><b>Information:</b></p> <p><b>Required Time:</b></p>
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**Minutes**  
**Strategic & Facilities Planning Committee Meeting**  
**Tuesday, May 30, 2023**

**TO:** Board Strategic & Facilities Planning Committee

**MEETING DATE:** Tuesday, September 26, 2023

**FROM:** Tanya Howell, Assistant

**BY:** Hubert U. King, Chief Financial Officer

**Background:** The minutes of the Board Strategic & Facilities Planning Committee meeting held on Tuesday, May 30, 2023, are attached for the Committee's approval (*Addendum A*).

**Budget Impact:** N/A

**Staff Recommendation:** Approval

**Committee Questions:**

**COMMITTEE RECOMMENDATION:**

**Motion:**

**Individual Action:**

**Information:**

**Required Time:**

## Palomar Behavioral Health Institute

**TO:** Board Strategic & Facilities Planning Committee

**MEETING DATE:** Tuesday, September 26, 2023

**FROM:** Sheila D. Brown, RN, MBA, FACHE – Executive Strategic Priorities

**Background:** In 2021, the Board authorized Management to move forward with taking appropriate actions to expand the District’s Behavioral Health Facilities. A Joint Venture agreement was entered into with Lifepoint. Ongoing plans for the development of the Behavioral Health facility (to be known as the Palomar Behavioral Health Institute), including the recent Board-approved purchase of property adjacent to the Palomar Medical Center Escondido campus, will be discussed at the meeting (*Addendum B*).

**Budget Impact:** N/A

**Staff Recommendation:** *Information only*

**Committee Questions:**

### COMMITTEE RECOMMENDATION:

**Motion:**

**Individual Action:**

**Information:**

**Required Time:**

## District Construction Projects

**TO:** Board Strategic & Facilities Planning Committee

**MEETING DATE:** Tuesday, September 26, 2023

**FROM:** Hubert U. King, Chief Financial Officer

**Background:** Michael Mills, Vice President Facilities and Construction, will provide an update on various construction projects within the District (*Addendum C*).

**Budget Impact:** Varies

**Staff Recommendation:** *Information only*

**Committee Questions:**

### COMMITTEE RECOMMENDATION:

**Motion:**

**Individual Action:**

**Information:**

**Required Time:**

# ADDENDUM A



# Meeting Minutes

## BOARD STRATEGIC & FACILITIES PLANNING COMMITTEE

### CALENDAR YEAR 2023



[P = Present    V = Virtual    E = Excused    A = Absent    G = Guest]

ATTENDANCE ROSTER							
MEMBERS	MEETING DATES:						
	1/31/23	3/28/23	5/30/23				
DIRECTOR MIKE PACHECO – CHAIR	P	P	P				
DIRECTOR LAURA BARRY	P	P	P				
DIRECTOR JEFF GRIFFITH, EMT-P	P	P	P				
DIANE HANSEN, PRESIDENT & CEO	P	V	P				
KANCHAN KOIRALA, MD, CoS, PMC ESCONDIDO	V	V	P				
SAM FILICIOTTO, MD, CoS, PMC POWAY	V	V	V/P*				
<i>DIRECTOR LAURIE EDWARDS-TATE, MS – ALTERNATE</i>							
<i>ANDREW NGUYEN, MD – ALTERNATE CoS PMC ESCONDIDO</i>							
<i>MARK GOLDSWORTHY, MD – ALTERNATE CoS PMC POWAY</i>							
<b>STAFF ATTENDEES</b>							
HUGH KING, CHIEF FINANCIAL OFFICER	P	P	P				
RYAN OLSEN, CHIEF OPERATIONS OFFICER	P	V	E				
OMAR KHAWAJA, MD, CHIEF MEDICAL OFFICER	P	V	P				
MEL RUSSELL, RN, CHIEF NURSE EXECUTIVE	P	V	V				
JULIE PURSELL, CHIEF HUMAN RESOURCES OFFICER	V	E	E				
KEVIN DEBRUIN, CHIEF LEGAL OFFICER	V	V	V				
MIKE MILLS, VP FACILITIES & CONSTRUCTION	E	V	V				
KRISTIN GASPAR, VP PHILANTHROPY	V	V	E				
KIRK EFFINGER, FOUNDATION BOARD	E	E	E				
CONNIE WONG, SENIOR DIRECTOR OF MANAGED CARE & BUSINESS DEVELOPMENT	V	E	V				
TANYA HOWELL – COMMITTEE ASSISTANT	P	P	P				
<b>INVITED GUESTS</b>	<b>SEE TEXT OF MINUTES FOR NAMES OF INVITED GUESTS</b>						

**BOARD STRATEGIC & FACILITIES PLANNING COMMITTEE – MEETING MINUTES – TUESDAY, MAY 30, 2023**

• AGENDA ITEM	CONCLUSION/ACTION	FOLLOW UP/RESPONSIBLE PARTY	FINAL?
• DISCUSSION			
<b>NOTICE OF MEETING</b>			
<ul style="list-style-type: none"> <li>The agenda (as Notice of Meeting) was posted on Wednesday, May 24, 2023, at Palomar Health’s Administrative Office, which is consistent with legal requirements</li> <li>The full agenda packet was also posted that date on the Palomar Health website; and notice of that posting was made via email to the Board and staff</li> </ul>			
<b>CALL TO ORDER</b>			
<ul style="list-style-type: none"> <li>The meeting – held in the Linda Greer Conference Room, 2125 Citracado Parkway, Suite 300, Escondido, CA, and virtually – was called to order at 3:04 p.m. by Chair Mike Pacheco</li> </ul>			
<b>ESTABLISHMENT OF QUORUM</b>			
<ul style="list-style-type: none"> <li>Quorum was established (<i>see roster</i>)</li> <li><b>*Dr. Filiciotto initially joined the meeting by phone</b></li> </ul>			
<b>PUBLIC COMMENTS</b>			
<ul style="list-style-type: none"> <li>None filed</li> </ul>			
<b>1. BOARD STRATEGIC &amp; FACILITIES PLANNING COMMITTEE FOLLOW-UP</b>			
<ul style="list-style-type: none"> <li>Secretary Howell stated that responses to the follow-ups were either provided in the Form A or would be addressed during Mr. Mills’ presentation related to construction</li> <li>Chair Pacheco commented that he believed his question was specific to whether the neurology group would be moving into the 3<sup>rd</sup> floor at the PHOC, and Dr. Khawaja elaborated on the “no” provided in the Form A by stating that the group was interested in having space in the infusion center, but that would require a larger space, and the 3<sup>rd</sup> floor at the PHOC was already scheduled for occupation by Rehabilitation and Vascular</li> </ul>			
<b>2. MINUTES OF THE BOARD STRATEGIC &amp; FACILITIES PLANNING COMMITTEE MEETING – TUESDAY, MARCH 28, 2023</b>	<b>MOTION:</b> By Director Griffith, seconded by Director Barry and carried to approve the Minutes of the Board Strategic & Facilities Planning Committee Meeting, Tuesday, March 28, 2023  Vote taken by Roll Call: Director Barry – aye; Director Griffith – aye; Ms. Hansen – aye; Director Pacheco – aye; Dr. Koirala – aye; Dr. Filiciotto – aye; Absent:	Forwarded to the June 12, 2023, Board of Directors meeting as information	<b>Y</b>
<ul style="list-style-type: none"> <li>No discussion</li> </ul>			

BOARD STRATEGIC & FACILITIES PLANNING COMMITTEE – MEETING MINUTES – TUESDAY, MAY 30, 2023

• AGENDA ITEM	CONCLUSION/ACTION	FOLLOW UP/RESPONSIBLE PARTY	FINAL?
• DISCUSSION			
<b>3. SERVICE LINE UPDATE – NEUROLOGY</b>	<i>Information Only</i>	Forwarded to the June 12, 2023, Board of Directors meeting as information <ul style="list-style-type: none"> <li>• There is no way to encapsulate the entire presentation for Director Pacheco; however, since the presentation will be in the Board packet, Dr. Khawaja/Mr. Cohen can provide a few bullet points for him to discuss at the Board meeting</li> </ul>	<b>N</b>
<ul style="list-style-type: none"> <li>• Utilizing the presentation included in the agenda packet, Omar Khawaja, MD, CMO, and Brian Cohen, Senior Director of Service Lines, presented an informational update on the Neurology Service Line                             <ul style="list-style-type: none"> <li>○ Dr. Khawaja stated that they were going to be discussing a couple of service lines that were very well-aligned within the health system, with direct contracts with Palomar Health Medical Group (PHMG), which was the way Management had been expanding the system’s footprint</li> <li>○ There were very few where the physicians sat on their own, and he could only think of 3 that were not aligned in this manner</li> </ul> </li> <li>• The Neurology group we utilize covers North County for Scripps, Tri-City and Palomar, and they do a little bit of work at Sharp and UCSD                             <ul style="list-style-type: none"> <li>○ The currently run our Stroke program and the EMU, and there is a potential for collaborations in the future via the infusion center</li> </ul> </li> <li>• Dealing with Stroke patients was something that Palomar has done very well                             <ul style="list-style-type: none"> <li>○ There were 3 certifications, with the highest level being Comprehensive, the main benefit of which was marketing the program, something Palomar was already doing as a Primary Stroke Center</li> <li>○ The next highest certification that could be achieved was as a Thrombectomy-Capable Stroke Center, and Thrombectomy was a procedure that was already being performed                                     <ul style="list-style-type: none"> <li>– To clear a clot, there were two basic procedures: either the use of medications or by the Interventional Radiologist (IR) or Neurosurgeon actually grabbing the clot and pulling it out of the brain</li> </ul> </li> <li>○ The Neurosurgeons trained in Thrombectomy were on 24/7 call, available for any patient coming in, with the ability to either divert the patient to the IR or tell the team on site to give the patient the medication instead                                     <ul style="list-style-type: none"> <li>– The window for use of the drug was about 3 hours; and the window for a Thrombectomy was 6 to 24 hours</li> </ul> </li> <li>○ In response to a question from Chair Pacheco, Dr. Khawaja stated that the on-call Neurosurgeons would take the phone call on their way to the hospital, following a protocol developed with the aid of the ED physicians, and having them on site 24/7 wasn’t a viable alternative</li> </ul> </li> <li>• Page 20 highlighted the number of cases treated over the course of 2022</li> <li>• Page 21 detailed how the program compared to national benchmarks, which was part of the credentialing process</li> <li>• Pages 22-23 highlighted the program’s Performance Improvement Projects from 2022 to the present                             <ul style="list-style-type: none"> <li>○ VIZ AI was a software package that could look at the CT results to confirm whether the patient was a candidate for Thrombectomy, sending an alert at the time of the read, thereby shortening the time from review to procedure</li> <li>○ All other targets were achieved or exceeded</li> </ul> </li> <li>• Pages 24-25 detailed the new Epilepsy Monitoring Unit (EMU) service line</li> </ul>			

**BOARD STRATEGIC & FACILITIES PLANNING COMMITTEE – MEETING MINUTES – TUESDAY, MAY 30, 2023**

• AGENDA ITEM	CONCLUSION/ACTION	FOLLOW UP/RESPONSIBLE PARTY	FINAL?
• DISCUSSION			
<ul style="list-style-type: none"> <li>○ There were 2 physicians who did epilepsy monitoring on epilepsy patients                             <ul style="list-style-type: none"> <li>– Following a planned hospitalization, the patient would be taken off their epilepsy medications, at which point it would be discovered that they no longer needed that medication or the patient would have a seizure requiring medical intervention                                     <ul style="list-style-type: none"> <li>▪ A good percentage of the patients no longer needed the medications or needed lesser dosages, which was good for them as most of the medications had side effects</li> </ul> </li> <li>– Bottom line was that the EMU provided a pathway through which the physician could map a pathway toward the best medications or procedures for each patient going forward; the District had made a fairly large investment in equipment for the very high acuity clinic; and it was a financially advantageous program that was anticipated to provide a ROI in about 6 months</li> </ul> </li> </ul>			
<b>4. CONSTRUCTION UPDATE</b>	<i>Information Only</i>	Forwarded to the June 12, 2023, Board of Directors meeting as information	<b>N</b>
<ul style="list-style-type: none"> <li>• Utilizing the presentation included in the agenda packet, Mike Mills, VP of Facilities &amp; Construction, presented an informational update on the status of construction projects throughout the district, touching on the highlights</li> <li>• POWAY PROJECTS IN PROGRESS (PAGES 30-36)                             <ul style="list-style-type: none"> <li>○ Designs for the Imaging Suite in the POP were anticipated to be complete by October</li> <li>○ The Main Lobby Expansion was going well, with vending machines due to be installed in the next few days</li> <li>○ The ED Lobby Expansion was comprised of 3 phases, with the first scheduled for completion in August, and the final two scheduled by the end of the year</li> <li>○ The UPS Building had a planned completion date of September</li> <li>○ An employee survey related to the Cafeteria refresh had been completed in June, following which the designs had been completed</li> </ul> </li> <li>• ESCONDIDO PROJECTS IN PROGRESS (PAGES 37-49)                             <ul style="list-style-type: none"> <li>○ PHOC III (FKA MOB2) – The space for all services had been completed, except for the Ambulatory Surgery Center, which was 95% complete and was anticipated to be completed by the end of the month                                     <ul style="list-style-type: none"> <li>– Certificates of occupancy had been received on all other spaces, and Outpatient Rehab was open and seeing patients   <ul style="list-style-type: none"> <li>▪ Chair Pacheco commented that he had been one of those patients</li> </ul> </li> </ul> </li> <li>○ PHOC II was still in the design phase, with the construction team talking to potential end users to determine the best use of space</li> <li>○ The Lab Automated Line had been completed and was in use</li> <li>○ The 9<sup>th</sup> Floor Build Out had an anticipated completion date of June 2024 and it would house 24 Med/Surg/Tele beds</li> <li>○ 10<sup>th</sup> &amp; 11<sup>th</sup> Floor Build Outs                                     <ul style="list-style-type: none"> <li>– Architects had been procured to develop the designs</li> <li>– Demolition contractors had been procured to remove the temporary ductwork and air handlers that had been installed for the COVID/FEMA build-out</li> </ul> </li> <li>○ The team was in the process of drafting RFPs for the General Contractors</li> </ul> </li> </ul>			

**BOARD STRATEGIC & FACILITIES PLANNING COMMITTEE – MEETING MINUTES – TUESDAY, MAY 30, 2023**

• AGENDA ITEM	CONCLUSION/ACTION	FOLLOW UP/RESPONSIBLE PARTY	FINAL?
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**• DISCUSSION**

- The Parking Structure’s pay system was scheduled to go live the following Monday, at which time the ROI would begin

**ADJOURNMENT**      **The meeting was adjourned by Chair Pacheco at 3:50 p.m.**

**SIGNATURES:**

<b>COMMITTEE CHAIR</b>	_____
	MIKE PACHECO
<b>COMMITTEE ASSISTANT</b>	_____
	TANYA HOWELL

DRAFT

## Palomar Behavioral Health Institute

Sheila Brown, RN, MBA, FACHE  
Executive Strategic Priorities

Cleve Haralson  
SVP Joint Ventures and Strategic Services

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# Palomar Behavioral Health Institute

## Key Points

- Structure and Management: Will mirror the Palomar Health Rehabilitation Institute
- Expertise: Lifepoint has national expertise with 18+ free-standing BH Hospitals
- Capital: Joint Venture will carry the operational expense, Lifepoint will contribute capital to commence operations
- Need: First to Market in both North County San Diego and Riverside County, filling a critical need for the most vulnerable populations

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# Improved Access to Services

- Public Access and Safety:
  - As patient and community safety are paramount, the facility will be fully secured with locked exterior doors and no-climb fencing at courtyard areas
- Continuum:
  - Patients will remain on the Palomar campus and be cared for by Palomar Physicians and medical staff
- Environment:
  - Warm and comfortable furnishings will be designed with safety as the highest priority, and will include semi-private rooms, group therapy spaces, and recreational areas to support healing
- Regional Geographic Presence:
  - Will be servicing the needs of the adolescent through senior populations throughout the entire region



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# Enhanced Community Safety

- State-of-the-Art Hospital Safety Design to support patient, staff and community safety
- Decreased Mental Health Acuity in the Community
- Decreased boarding of Behavioral Health patients in Emergency Departments throughout the region



RENDERING  
**NW ENTRY**

HMC Architects



September 6, 2023



RENDERING  
**NE ENTRY**

HMC Architects

09/26/2023



RENDERING  
**DROP-OFF**

HMC Architects



September 6, 2023



RENDERING  
**SE COURTYARD**

HMC Architects



RENDERING  
**CENTRAL YARD**

HMC Architects

September 6, 2023



RENDERING  
**SW CORNER**

HMC Architects

September 8, 2023



RENDERING  
**NW CORNER**

HMC Architects



# ADDENDUM C

## Strategic & Facilities Planning Committee

Diane Hansen, Chief Executive Officer |

Michael Mills, VP Facilities/Construction Mgt |  
September 26, 2023

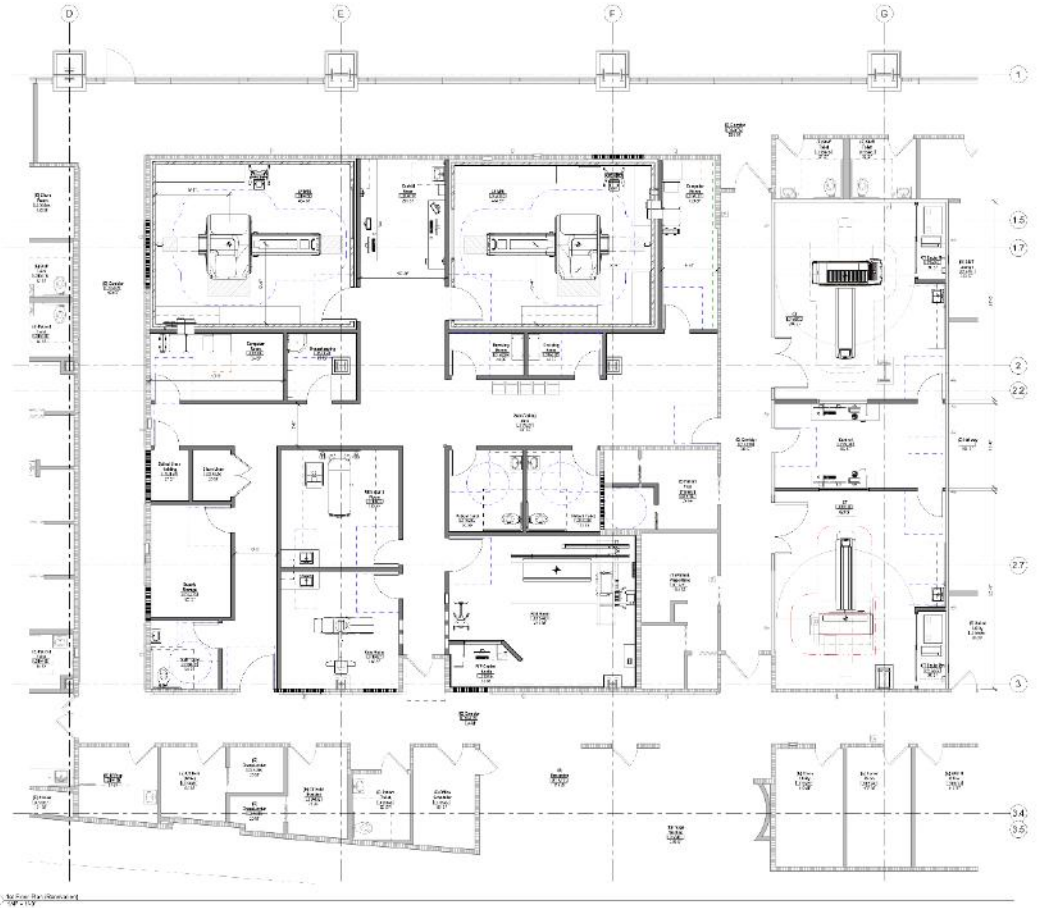


# Poway – Projects in Progress



# Poway – Projects in Progress

- POP Imaging Suite — Design revised per JV partner



Scale: 1/8" = 1'-0"  
Date: 08.02.2023

**Imaging Suite Build-Out**  
15611 Pomerado Rd. Poway, CA 92064

**PALOMAR HEALTH** | MA Architects, Inc.  
Planning - Architecture - Interiors  
20070 Brown Point, Suite 110, San Diego, CA 92127  
www.maaarchitects.com

# Poway – Projects in Progress

- ED Multi-station treatment room—Completion 9/2024



# Poway – Projects in Progress

- Main Lobby Expansion — Finalizing Air Balancing



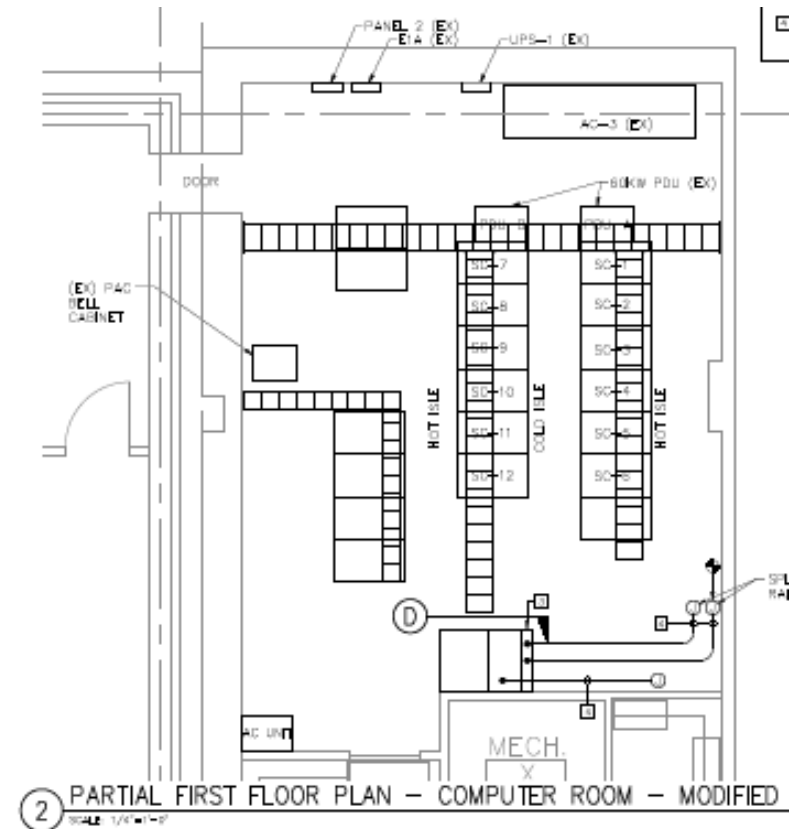
# Poway – Projects in Progress

- 5<sup>th</sup> floor – Convert Birthing Center to ICU  
– Completion 12/2025



# Poway – Projects in Progress

- Data Center UPS — Completion 12/2023



# Poway – Projects in Progress

- Nurse Call Replacement — Completion 4/2024





# Poway – Projects in Progress

Chiller Replacement — Completion 12/2023



# Poway – Projects in Progress

- ED Lobby Expansion
  - Completion Phase I – 10/2023
  - Completion Phase II & III – 4/2024



# Poway – Projects in Progress

- POP Elevator Expansion — Completion 2/2024



# Poway – Projects in Progress

- UPS Building — Completion 12/2023
  - Future site to support new imaging equipment
  - Main supply cut over 11/2023



# Poway – Projects in Progress

- Cafeteria refresh
  - Design Review with HCAI on 9/20/2023



# Escondido – Projects in Progress



# Escondido – Projects in Progress

- Palomar Health Outpatient Center III
  - Renovating 1<sup>st</sup> floor ASC for JV Partner
  - Completion 1/2024



# Escondido – Projects in Progress

- Palomar Health Outpatient Center II
  - Currently reviewing spacial needs and usage





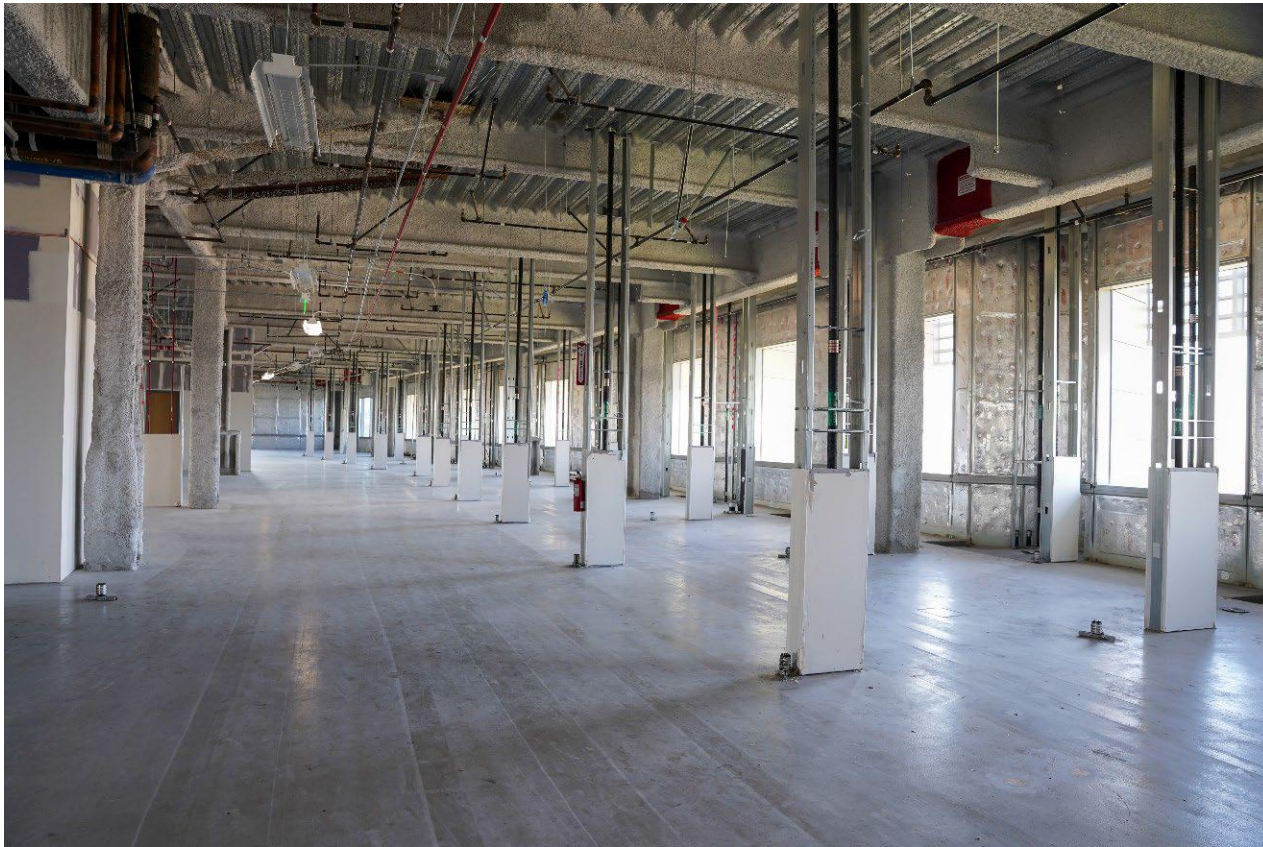
# Escondido – Projects in Progress

- PMCE 9<sup>th</sup> floor Build Out — 24 Med Surge Tele
  - Phase I—12/2023 & Phase II—7/2024



# Escondido – Projects in Progress

- PMCE 10<sup>th</sup> & 11<sup>th</sup> floor Build Out—Completion 9/2025
  - Evaluating RFQ for General Contractors
  - Drafting RFP



# Escondido – Projects in Progress

- LINAC #2 — Completion 12/2023

