## **Meeting Minutes**

## BOARD STRATEGIC & FACILITIES PLANNING COMMITTEE CALENDAR YEAR 2024



P = Present V = Virtual E = Excused A = Absent G = Guest

	MEETING DATES:					
MEMBERS	1/30/24					
DIRECTOR MIKE PACHECO – CHAIR	Р					
DIRECTOR LAURA BARRY	Р					
DIRECTOR JEFF GRIFFITH, EMT-P	V	File Holes				
DIANE HANSEN, PRESIDENT & CEO	V				5-2-10-6740	
KANCHAN KOIRALA, MD, COS, PMC ESCONDIDO	Р					
SAM FILICIOTTO, MD, COS, PMC POWAY	Р			Me e macos		
DIRECTOR LAURIE EDWARDS-TATE, MS - ALTERNATE	KODE O JESSE W					
ANDREW NGUYEN, MD — ALTERNATE COS PMC ESCONDIDO						
MARK GOLDSWORTHY, MD – ALTERNATE COS PMC POWAY					4	
STAFF ATTENDEES		TI Z		CC 228 C 400 S		ECHOL V
MELISSA WALLACE, INTERIM CHIEF FINANCIAL OFFICER	Р					
RYAN OLSEN, CHIEF OPERATIONS OFFICER	Р					
OMAR KHAWAJA, MD, CHIEF MEDICAL OFFICER	Р					
MEL RUSSELL, RN, CHIEF NURSE EXECUTIVE	Р	1				
JULIE PURSELL, CHIEF HUMAN RESOURCES OFFICER	E	70 m 10 m 10 m				
KEVIN DEBRUIN, CHIEF LEGAL OFFICER	Р					
MIKE MILLS, VP FACILITIES & CONSTRUCTION	V				7	
KRISTIN GASPAR, VP PHILANTHROPY	V					
KIRK EFFINGER, FOUNDATION BOARD	E			W EEE A		
TANYA HOWELL – COMMITTEE ASSISTANT	Р					
INVITED GUESTS	SEE TEXT OF MIN	UTES FOR I	VAMES OF	INVITED GL	JESTS	

- 1102	ENDA İTEM	CONCLUSION/ACTION	FOLLOW UP/RESPONSIBLE PARTY	FINAL?		
• Disc	CUSSION		31			
NOTICE (	OF MEETING			0.		
	e agenda (as Notice of Meeting) was pouirements	sted on Friday, January 26, 2024, at Palomar Health's Administ	trative Office, which is consistent	with lega		
• The	full agenda packet was also posted that	date on the Palomar Health website; and notice of that posting	was made via email to the Board ar	nd staff		
CALL TO	ORDER					
	The meeting – held in the Linda Greer Conference Room, 2125 Citracado Parkway, Suite 300, Escondido, CA, and virtually – was called to order at 3:07 p.m. by Chair Mike Pacheco					
ESTABLIS	SHMENT OF QUORUM					
• Que	orum was established (see roster)					
PUBLIC (	COMMENTS					
• Nor	ne filed					
1. Bo	. BOARD STRATEGIC & FACILITIES PLANNING COMMITTEE FOLLOW-UP					
isol O	Mike Mills, VP Facilities/Construction Management was going to review the costs/ability to make the rooms on the 10 <sup>th</sup> floor permanently airborne isolation capable  o Mr. Mills indicated that the request would require a major undertaking and a complete redesign:  - The space would shrink from 24 to 15 or 16 rooms, because the rooms would have to be larger  - It would require the addition of countertops and sinks, as well as an upgrade to the HVAC system  - There would be an additional year added to the project at a cost of \$8M-\$10M  o Mr. Mills was thanked for his review					
PLA	NUTES OF THE BOARD STRATEGIC & FACILITIES INNING COMMITTEE MEETING — THURSDAY, VEMBER 30, 2023	MOTION: By Director Barry, seconded by Dr. Koirala and carried to approve the Minutes of the Board Strategic & Facilities Planning Committee Meeting, Thursday, November 30, 2023  Vote taken by Roll Call:  Director Barry – aye; Ms. Hansen – aye; Director Pacheco –	1	1		

BOARD STRATEGIC & FACILITIES PLANNING	G COMMITTEE - MEETING MINUTES - TU	JESDAY, JANUARY 30, 2024	4
AGENDA İTEM	CONCLUSION/ACTION	FOLLOW UP/RESPONSIBLE PARTY	FINAL?
• DISCUSSION			
3. CONSTRUCTION UPDATE	Information Only	Forwarded to the February 12, 2024, Board of Directors meeting as information	N

- Utilizing the presentation included in the agenda packet, Mike Mills presented an informational update on the status of construction projects throughout the district, touching on the highlights, and noting that the team had changed the format slightly
- POWAY COMPLETED PROJECTS (PAGES 19-21)
  - The Main Lobby Expansion had been completed
    - The next step will be to move around the corner to look at refreshing the elevator lobbies
  - Signage had been completed
  - The Nurse Call Replacement had been completed
    - CNE Mel Russell was working on the software to attach the system to the phone app so that users could better utilize the system.
    - In response to an inquiry from Chair Pacheco, Mr. Mills stated that the system had been upgraded throughout the facility, and this report was on the last phase of that project
- POWAY PROJECTS IN PROGRESS (PAGES 22-36)
  - o The IR/Cath Lab Equipment Replacement had an anticipated completion date of June 2024
  - o The Nuclear Medicine Imaging Equipment Replacement was anticipated to begin in a couple of weeks (early February)
  - o The replacement of the Kitchen Dishwashing Machines had an anticipated completion date of December 2024
  - Commenting that the photo in the presentation made this the first time the PMCP roof had ever been seen (thanks to Kevin Santos in IT and his
    drone), Mr. Mills stated that the replacement of the OR HVAC Equipment was anticipated to be completed by May 2024, and the metal equipment
    pads being installed could be seen in the photo
  - o The Villas project to refresh the hallways, nurses' stations and dayrooms was moving rapidly, with 2 pods completed, and 1 left to be finalized
  - o The photo of the POP Imaging Suite was "real-time" following a revision to the floor plan per a request by the JV partner
    - The anticipated date of completion was February 2025
  - o Construction on the ED Multi-Station Treatment Room was due to begin in March, with completion in September
  - The plans for the conversion of the Birthing Center to an ICU were scheduled to be submitted to HCAi in June 2024, with an anticipated completion date of March 2026
  - o The Data Center UPS was anticipated to be completed in February 2024
  - o The RFP for the Main Entry Refresh was scheduled to be released in a couple of weeks, following approval from the City of Poway to move forward
  - o Phase I of the ED Lobby Expansion was completed in January, and Phases II & III were scheduled to begin in May
  - o The POP Elevator Expansion was scheduled for completion in March 2024
  - o The UPS Building to support the new imaging equipment was scheduled to be completed in May 2024, with the main supply cutover scheduled for April 2024

BOARD STRATEGIC & FACILITIES PLANNING COMMITTEE — MEETING MINUTES — TUESDAY, JANUARY 30, 2024			
AGENDA ITEM	CONCLUSION/ACTION	FOLLOW UP/RESPONSIBLE PARTY FINA	AL?
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## DISCUSSION

- o A resubmission of the drawings for the Café Refresh was scheduled to go to HCAi in March
- ESCONDIDO COMPLETED PROJECTS (PAGES 37-38)
  - o The JV Partner at PHOC III was going to be moving into that space in a couple of weeks, following their requested renovation of the scope wash station
- Escondido Projects in Progress (Pages 39-45)
  - o Replacement of the Imaging Equipment in ED 1 & ED 2
    - ED 2 had been licenses and was in use
    - ED 1 was in progress, with an anticipated completion date of May 2024
  - o The plans for changing the NICU back to LDRP had been approved by HCAi, and an award would be made to a contractor in March 2024
  - The build-out of the 9<sup>th</sup> Floor was moving along very well, with an anticipated completion date of August 2024
  - o The RFP for the build-out of the 10<sup>th</sup> Floor was being drafted, the team had shortlisted down to 4 general contractors and were waiting for the first round of comments to come back from each before going out to bid
    - In response to an inquiry by Director Barry, Mr. Mills stated that the general contractor that was building out the 9<sup>th</sup> Floor would also be bidding on the 10<sup>th</sup> Floor build-out
  - Commissioning and licensing for LINAC #2 was underway
  - Delivery of the Chiller Upgrade was anticipated in July 2024
- Dr. Filiciotto inquired about whether the work being done to replace the OR HVAC equipment for PCMP would include addressing issues that had occurred in the past related to winds causing seepage of exhaust fumes into the building, and Mr. Mills assured him that he was aware of the problem, which had been discussed with the design team and would be addressed during the replacement

4	1. ESTABLISHMENT OF THE DATE, TIME AND	MOTION: By Dr. Filiciotto, seconded by Dr. Koirala and carried	Forwarded to the February 12,	Υ
	LOCATION FOR THE REGULAR MEETINGS OF THE	to approve the Date, Time and Location for the Regular	2024, Board of Directors meeting	
	<b>BOARD STRATEGIC &amp; FACILITIES PLANNING</b>	Meetings of the Board Strategic & Facilities Planning	as information	
	COMMITTEE FOR CALENDAR YEAR 2024 AND	Committee for Calendar Year 2024 & January 2025 as		
	JANUARY 2025	presented in the packet		
		Vote taken by Roll Call: NOTE: Director Griffith arrived before this topic was addressed		
		Director Barry – aye; Director Griffith – aye; Ms. Hansen – aye; Director Pacheco – aye; Dr. Koirala – aye; Dr. Filiciotto – aye; Absent:		

• At the request of Chair Pacheco, the Committee discussed the possibility of changing the start time to 1:00 p.m., and Dr. Filiciotto noted that it would be a direct conflict with the current schedule for the MEC at Poway

AGENDA ITEM		Course de Course	For any He / Posses: - P	F
AGENDA ITEM		CONCLUSION/ACTION	FOLLOW UP/RESPONSIBLE PARTY	FINAL?
<ul> <li>Discussion</li> </ul>				
	E STRATEGIC & FACILITIES IMITTEE OF THE PALOMAR HEALTH CTORS	<b>MOTION:</b> By Director Barry, seconded by Dr. Koirala and carried to approve the Charter of the Strategic & Facilities Planning Committee of the Palomar Health Board of Directors as edited.	Forwarded to the February 12, 2024, Board of Directors meeting as information	Y
	Vote taken by Roll Call:			
		Director Barry – aye; Director Griffith – aye; Ms. Hansen – aye; Director Pacheco – aye; Dr. Koirala – aye; Dr. Filiciotto – aye; Absent:		
No discussion				
ADJOURNMENT TO CLOSED SESSION	The meeting was adjourned	to closed session by Chair Pacheco at 3:26 p.m.		
ADJOURNMENT TO OPEN SESSION	The meeting was adjourned	to open session by Chair Pacheco at 4:20 p.m.		
CALL TO ORDER	The open session was called	to order by Chair Pacheco at 4:20 p.m.		
<b>ACTION RESULTING I</b>	FROM CLOSED SESSION DISCUSSION	I – IF ANY		
• There was no	action resulting from the close	ed session discussion		
FINAL ADJOURNMENT	The meeting was adjourned by Chair Racheco at 4:21 p.m.			
SIGNATURES:	COMMITTEE CHAIR	MIKE PACHECO		