

**Posted
Friday
January 27, 2023**

**BOARD STRATEGIC & FACILITIES PLANNING
COMMITTEE MEETING**

Agenda

**TUESDAY, JANUARY 31, 2023
3:00 p.m. Meeting**



PLEASE SEE PAGE 2 FOR MEETING LOCATION

<i>PLEASE TURN OFF CELL PHONES OR SET THEM TO SILENT MODE UPON ENTERING THE MEETING ROOM</i>	<u>Time</u>	<u>Form A Page</u>	<u>Target</u>
CALL TO ORDER & ESTABLISHMENT OF QUORUM			3:00
❖ Public Comments ¹	30		3:30
1. Board Strategic & Facilities Planning Committee Follow-ups – NONE			3:30
2. * Review/Approval: Minutes of the Board Strategic & Facilities Planning Committee Meeting – Tuesday, November 29, 2022 (TO BE PRESENTED AT THE MEETING).....	5	4	3:35
3. Review: Service Line Update – Women’s & Children’s Services (ADD A – Pp7 13)	15	5	3:50
4. * Review/Approval: Establishment of the Date, Time and Location for the Regular Meetings of the Board Strategic & Facilities Planning Committee for Calendar Year 2023 and January 2024.....	10	6	4:00
ADJOURNMENT TO CLOSED SESSION			4:00
1. Pursuant to California Government Code § 54962 and California Health & Safety Code § 32106 — REPORT INVOLVING TRADE SECRET — Discussion will concern: proposed new service, program or facility. Estimated date of public disclosure: June 30, 2023	15		4:15
2. Pursuant to California Government Code § 54956.8 — CONFERENCE WITH REAL PROPERTY NEGOTIATORS — Property: Lots 25 & 26 of Tract No. 834, in the City of Escondido, County of San Diego, State of California, according to Map thereof No. 14893, filed in the Office of the County Recorder of San Diego County on March 17, 2005; Agency Negotiator: Hubert U. King; Negotiating parties: JRM-ERTC I, L.P.; Under negotiation: Instruction to negotiator will concern price and terms of payment	10		4:25
3. Pursuant to California Government Code § 54956.8 — CONFERENCE WITH REAL PROPERTY NEGOTIATORS — Property: 2227 Enterprise Street, Escondido, CA 92029 and 975 S. Andreasen Drive, Escondido, CA 92029; Agency Negotiator: Hubert U. King; Negotiating parties: TBD; Under negotiation: Instruction to negotiator will concern price and terms of payment.....	10		4:35
ADJOURNMENT TO OPEN SESSION			4:35
ACTION RESULTING FROM CLOSED SESSION DISCUSSION – IF ANY	5		4:40
FINAL ADJOURNMENT			4:40

NOTE: The open session of the meeting—without public comments—is scheduled to last 30 minutes, starting at 3:00 p.m., with adjournment at 3:30 p.m.

Board Strategic & Facilities Planning Committee – Voting Members		
Mike Pacheco, Director – Chair	Laura Barry – Director	Jeff Griffith, EMT-P – Director
Diane Hansen, President & CEO	Kanchan Koirala, MD, CoS Palomar Medical Center Escondido	Sam Filiciotto, MD, CoS Palomar Medical Center Poway
Board Strategic & Facilities Planning Committee – Alternate Voting Members		
Laurie Edwards-Tate, MS – BoD Alternate	Andrew Nguyen, MD, CoS-Elect CoS Alternate – Palomar Medical Center Escondido	Mark Goldsworthy, MD, CoS-Elect CoS Alternate – Palomar Medical Center Poway
Board Strategic & Facilities Planning Committee – Non-Voting Members		
Hugh King, CFO	Ryan Olsen, COO	Omar Khawaja, MD, CMO
Mel Russell, RN, CNE	Julie Pursell, CHRO	Kevin DeBruin, CLO
Kristin Gaspar, VP Philanthropy	Kirk Effinger, Palomar Health Foundation Board Member	Connie Wong, Senior Director of Managed Care & Business Development

* Asterisks indicate anticipated action. Action is not limited to those designated items.

¹ SEE PAGE 3

Board Strategic & Facilities Planning Committee Location Options

- The Linda Greer Conference Room, 2125 Citracado Parkway, Suite 300, Escondido, CA 92029
 - Committee members who are elected members of the Board of Directors will attend at this location, unless otherwise noticed below
 - Elected members of the Board of Directors who are not members of the Committee and wish only to observe, non-Board member attendees, and members of the public may also attend at this location
- <https://meet.goto.com/168538957> or Dial in using your phone at 866.899.4679; Access Code: 168538957#¹
 - Elected members of the Board of Directors who are not members of the Committee and wish only to observe, non-Board member attendees and members of the public may attend the meeting virtually utilizing the above link

¹ New to GoToMeeting? Get the app now and be ready when your first meeting starts: <https://global.gotomeeting.com/install/728792797>

Strategic & Facilities Planning Committee Meeting

Meeting will begin at 3:00 p.m.



Request for Public Comments

If you would like to make a public comment, please submit a request by doing the following:

- **Enter your name and “Public Comment” in the chat function once the meeting opens**

Those who submit a request will be called on during the Public Comments section and given 3 minutes to speak

Public Comments Process

Pursuant to the Brown Act, the Board of Directors and Board Committees can only take action on items listed on the posted agenda. To ensure comments from the public can be made, there is a 30-minute public comments period at the beginning of the meeting. Each speaker who has requested to make a comment is granted three (3) minutes to speak. The public comment period is an opportunity to address the Board of Directors or a specific Board Committee on agenda items or items of general interest within the subject matter jurisdiction of Palomar Health.

Minutes
Board Strategic & Facilities Planning Committee Meeting
Tuesday, November 29, 2022

TO: Board Strategic & Facilities Planning Committee

MEETING DATE: Tuesday, January 31, 2023

FROM: Tanya Howell, Assistant

BY: Hubert U. King, Chief Financial Officer

Background: The minutes of the Board Strategic & Facilities Planning Committee meeting held on Tuesday, November 29, 2022, were not yet final at the time of posting. Should they be completed prior to the meeting, they will be submitted at that time for approval.

Budget Impact: N/A

Staff Recommendation: To be provided at the meeting.

Committee Questions:

COMMITTEE RECOMMENDATION:

Motion:

Individual Action:

Information:

Required Time:

OB Service Line Update

TO: Board Strategic & Facilities Planning Committee

MEETING DATE: Tuesday, January 31, 2023

FROM: Hubert U. King, Chief Financial Officer

Background: At the meeting of the Board Strategic & Facilities Planning Committee on Tuesday, July 26, 2022, there was a consensus that the practice of reviewing various service lines throughout the year should be reinstated.

Amy Murray, District Director, Women's & Children's Services, will provide an overview of the District's OB Service Line (*Addendum A*).

Budget Impact: N/A

Staff Recommendation: *Information only*

Committee Questions:

COMMITTEE RECOMMENDATION:

Motion:

Individual Action:

Information:

Required Time:

**Board Strategic & Facilities Planning Committee Meeting Schedule
Calendar Year 2023 and January 2024**

TO: Board Strategic & Facilities Planning Committee
MEETING DATE: Tuesday, January 31, 2023
FROM: Tanya Howell, Assistant
BY: Hubert U. King, Chief Financial Officer

Background: Board Strategic & Facilities Planning Committee meetings for the 2022 calendar year were held at 3:00 p.m. on the last Tuesday of odd months. It is recommended that the schedule for the regular meetings for calendar year 2023 be held on the same schedule.

It is further recommended that meetings be held in the Linda Greer Conference Room at Palomar Health’s Administrative Offices, located at 2125 Citracado Parkway, Suite 300, Escondido, CA. Members of the Committee who are elected members of the Board of Directors shall attend at that location. Although elected members of the Board who are not members of the Committee and wish only to observe, non-Board member attendees and members of the public may attend in person or virtually, it is further recommended that a virtual option be provided for that subset of attendees.

As a procedural matter, the first meeting of the following calendar year has historically been held following the same schedule as the prior calendar year. Therefore, it is further recommended that the first meeting in calendar year 2024 be formally scheduled for ***Tuesday, January 30, 2024, at 3:00 p.m.***

Please see below for the dates on which the meetings would be held:

2023 & JANUARY 2024 BOARD STRATEGIC & FACILITIES PLANNING COMMITTEE MEETING SCHEDULE

Tuesday March 28, 2023	Tuesday May 30, 2023	Tuesday July 25, 2023
Tuesday September 26, 2023	Tuesday November 28, 2023	Tuesday January 30, 2024

Budget Impact: N/A

Staff Recommendation: Meeting schedule as per discussion at meeting and resulting Board Strategic & Facilities Planning Committee approval.

Committee Questions:

COMMITTEE RECOMMENDATION:

Motion:

Individual Action:

Information:

Required Time:

Women & Children's Service Line

Presented to the Board Strategic & Facilities Planning Committee

Amy Murray, District Director | January 31, 2023

8 East Palomar Health NICU

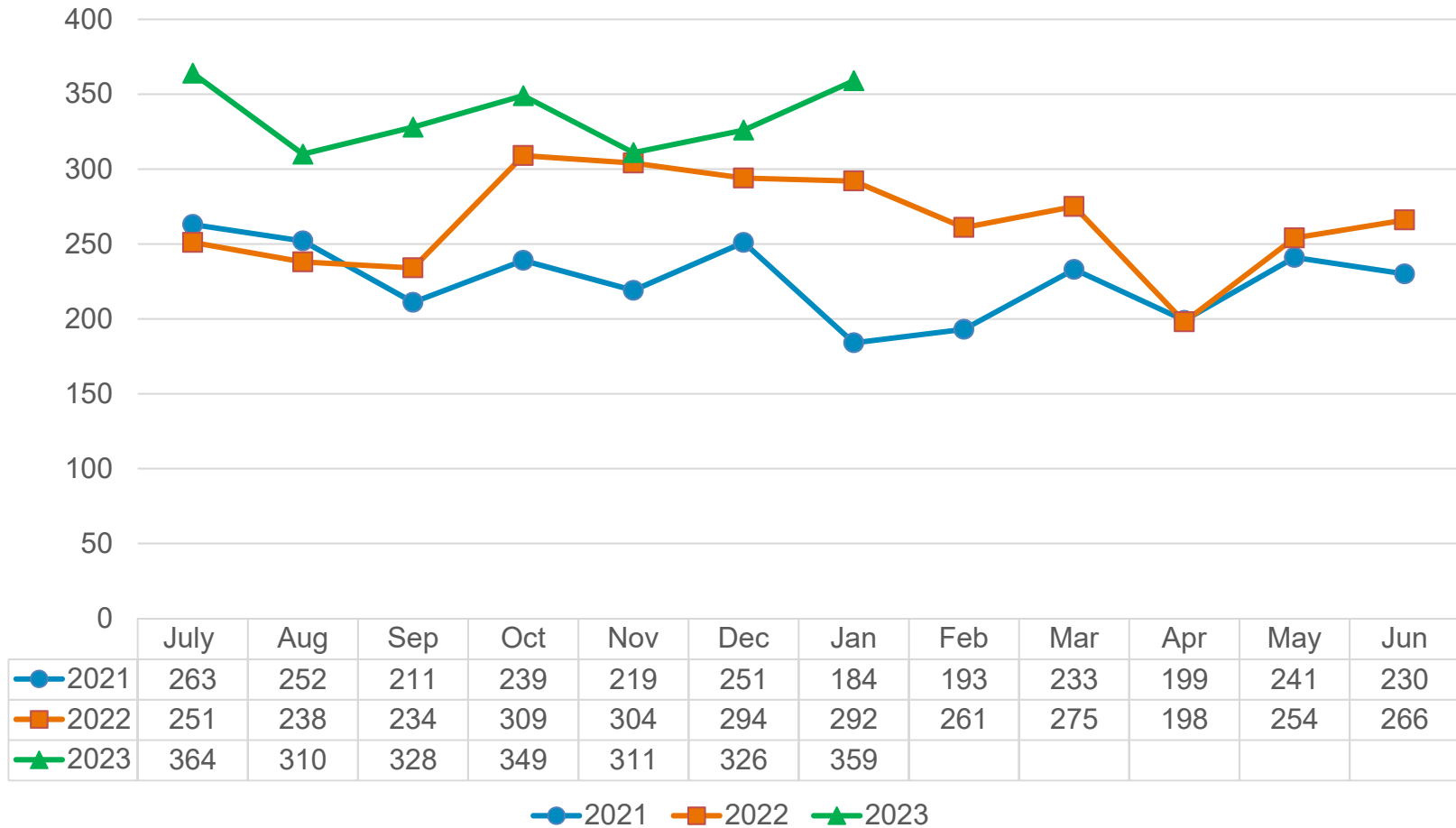
Project Snapshot:

- Expansion from 4 to 12 beds
- A new kind of partnership
- Capital Equipment
- Supplies
- IT – A new EMR for this team!
- Pharmacy
- Education
- Finance
- Patient Access
- Patient Experience
- Quality Databases
- Ancillary Services
- Celebration
- Gratefulness



Delivery Volume

Escondido Delivery Trend



Escondido 2022 Quality Measures

- Overall Cesarean Rate 24.1% (868/3599)
- Low Risk Cesarean Rate 19.9% (234/1175)
- VBAC 81.7% (143/175)
- Timely treatment of Severe HTN 97.2% (174/179)
- Exclusive Breastfeeding 51.1% (1844/3606)

Award Winning Care



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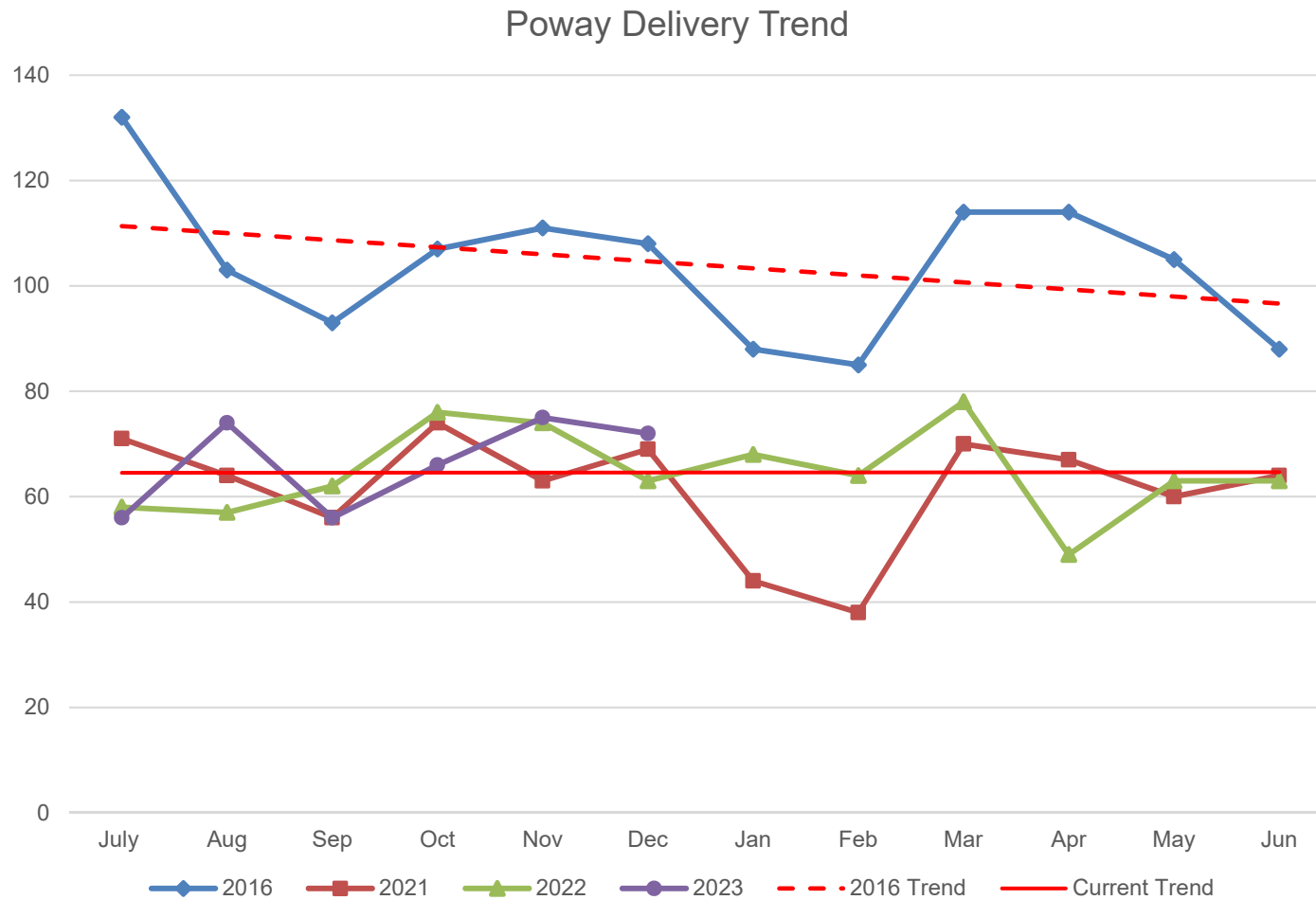
Facility Maternal Quality Measures:

- NQF #0469: PC-01 Elective Delivery
- NQF #0471: PC-02 Cesarean Section
- NQF #0470: Incidence of Episiotomy
- PSI 18: Obstetric Trauma Rate – Vaginal Delivery with Instrument
- PSI 19: Obstetric Trauma Rate – Vaginal Delivery without Instrument
- Quality Measures Related to Maternal Safety Bundles
- Obstetric Hemorrhage
- Severe Hypertension in Pregnancy
- Safe Reduction of Primary Cesarean Birth
- Care for Pregnant and Postpartum People with Substance Use Disorder
- Maternal Discharge Transition
- Maternal Sepsis
- Cardiac Conditions in Obstetrical Car

Poway 2022 Quality Measures

- Overall Cesarean Rate 24.8% (194/781)
- Low Risk Cesarean Rate 18.0% (50/278)
- VBAC 75% (12/16)
- Timely Treatment of Severe HTN 100% (29/29)
- Exclusive Breastfeeding 82.5% (644/781)

Poway Delivery Trend



Physician Coverage

Escondido

- OBHG (Obstetric Hospitalists Group)
 - TrueCare
 - Vista Community Clinic
 - Neighborhood Health Care
 - Palomar Health Medical Group (PHMG) physicians as needed
- PHMG – Drs. Cizmar, Hinshaw & Babkina

Poway

- PHMG physician Dr. Cobb
- Independent physician – Dr. Fan
- Laborist/gyn panel only – Drs. Castillo and Kohatsu